## General Conditions of Contract

 for

National and International Competitive Tendering

Public Procurement Regulatory Authority
Kambarage Tower, $9^{\text {th }}$ Floor, PSPF Road,
P.O. Box 2865, 41104 Dodoma,

TANZANIA

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## Preface

The General Conditions of Contract for Supply and Installation of Plant and Equipment is part of the Standard Tendering Document (STD) prepared by the Public Procurement Regulatory Authority (PPRA) in collaboration with the Office of the Attorney General (OAG) and other professional bodies, primarily for use by Procuring Entities (PEs) in the procurement of Supply and Installation of Plant and Equipment through International and National Competitive Tendering (ICT \& NCT) and other procedures as appropriate.

The General Conditions of Contract presented in this document have been developed through broad national and international experience, and are mandatory for use in contracts for Supply and Installation of Plant and Equipment that are financed in whole or in part by public funds, and whose Contractor has been obtained in accordance with the provisions of the Public Procurement Act, Cap 410 and the Public Procurement Regulations, 2013.

To obtain further information on the use of these General Conditions of Contact,, contact:

Chief Executive Officer<br>Public Procurement Regulatory Authority<br>P.O. Box 2865,<br>Dodoma.

Tel.: +255 262963854
e-mail: ceo@ppra.go.tz

Link to Website: http://www.ppra.go.tz

## GENERAL CONDITIONS OF CONTRACT (GCC) FOR SUPPLY AND INSTALLATION OF PLANT AND EQUIPMENT

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## A. Contract and Interpretation

| 1. Definitions | 1.1 | The following words and expressions shall have the meanings hereby assigned to them: <br> a) "Contract" means the Agreement entered into between the Employer and the Contractor, together with the Contract Documents referred to therein; they shall constitute the Contract, and the term "the Contract" shall in all such documents be construed accordingly. <br> b) "Contract Documents" means the documents listed in Article 1.1 (Contract Documents) of the Form of Agreement (including any amendments thereto). <br> c) "GCC" means the General Conditions of Contract hereof. <br> d) "SCC" means the Special Conditions of Contract. <br> e) "Day" means calendar day. <br> f) "Month" means calendar month. <br> g) "Employer" means the person named as such in the SCC and includes the legal successors or permitted assigns of the Employer. <br> h) "Project Manager" means the person appointed by the Employer in the manner provided in SubClause 16.1 [Representatives -Project Manager] hereof and named as such in the SCC to perform the duties delegated by the Employer. <br> i) "Contractor" means the person(s) whose tender to perform the Contract has been accepted by the Employer and is named as such in the Agreement and includes the legal successors or permitted assignees of the Contractor as specified in the SCC. <br> j) "Dispute Board" (DB) means the person or persons named as such in the PC appointed by agreement between the Employer and the Contractor to make a decision with respect to any dispute or difference between the Employer and the Contractor referred to him or her by the Parties pursuant to SubClause 47.1 [Dispute Avoidance and Resolution Board]. <br> k) "Contractor's Representative" means any person nominated by the Contractor and named as such in the SCC and approved by the Employer in the manner provided in Sub-Clause16.2 [Contractor's Representative and Construction Manager] hereof to perform the duties delegated by the Contractor. <br> I) "Subcontractor," including vendors, means any |
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|  | person to whom execution of any part of the <br> Facilities, including preparation of any design or <br> supply of any Goods, is sub-contracted directly or <br> indirectly by the Contractor, and includes its legal |
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|  | successors or permitted assigns. |
| m) "Contract Price" means the sum specified in |  |
| Article 2.1 (Contract Price) of the Agreement, |  |
| subject to such additions and adjustments thereto |  |
| or deductions there from, as may be made |  |



|  |  | Clause 24.1 [Commissioning and Operational Acceptance-Commissioning] hereof, for the purpose of carrying out Guarantee Test(s). <br> z) "Guarantee Test(s)" means the test(s) specified in the Technical Specifications to be carried out to ascertain whether the Facilities or a specified part thereof is able to attain the Functional Guarantees specified in the Technical Specifications in accordance with the provisions of Sub-Clause 24.2 [Commissioning and Operational AcceptanceGuarantee Test]. <br> aa) "Operational Acceptance" means the acceptance by the Employer of the Facilities (or any part of the Facilities where the Contract provides for acceptance of the Facilities in parts), which certifies the Contractor's fulfillment of the Contract in respect of Functional Guarantees of the Facilities (or the relevant part thereof) in accordance with the provisions of Clause 27 [Functional Guarantees] hereof and shall include deemed acceptance in accordance with Clause 24[Commissioning and Operational Acceptance] hereof. <br> bb) "Defect Liability Period" means the period of validity of the warranties given by the Contractor commencing at Completion of the Facilities or a part thereof, during which the Contractor is responsible for defects with respect to the Facilities (or the relevant part thereof) as provided in Clause 26 [Defect Liability] hereof. |
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| 2. Interpretation | 2.1 | In interpreting these Conditions of Contract headings and marginal notes are used for convenience only and shall not affect their interpretations unless specifically stated; references to singular include the plural and vice versa; and masculine include the feminine. Words have their ordinary meaning under the language of the Contract specified in the SCC, unless specifically defined. |
|  | 2.2 | If any of the Contract Documents, correspondence or communications are prepared in any language other than the governing language under Sub-Clause 2.1 above, the English translation of such documents, correspondence or communications shall prevail in matters of interpretation. |
|  | 2.3 | The documents forming the Contract shall be interpreted in the following order of priority: <br> a) Form of Agreement <br> b) Letter of Acceptance <br> c) Minutes of Negotiations (if any) <br> d) Form of Tender <br> e) Special Conditions of Contract, |


|  |  | f) General Conditions of Contract, <br> g) Specifications <br> h) Drawings <br> i) Bills of Quantities <br> j) Completed Schedules (including Price Schedules), and <br> k) Any other document listed in the Special Conditions of Contract as forming part of the Contract. |
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|  | 2.4 | Persons <br> Words importing persons or parties shall include firms, corporations and government entities. |
|  | 2.5 | Incoterms <br> Unless inconsistent with any provision of the Contract, the meaning of any trade term and the rights and obligations of parties there under shall be as prescribed by Incoterms. <br> Incoterms means international rules for interpreting trade terms published by the International Chamber of Commerce (latest edition), 38 Cours Albert 1er, 75008 Paris, France. |
|  | 2.6 | Entire Agreement <br> Subject to Sub- Clause 15.4 [Confidential Information] hereof, the Contract constitutes the entire agreement between the Employer and Contractor with respect to the subject matter of Contract and supersedes all communications, negotiations and agreements (whether written or oral) of parties with respect thereto made prior to the date of Contract. |
|  | 2.7 | Amendment <br> No amendment or other variation of the Contract shall be effective unless it is in writing, is dated, expressly refers to the Contract, and is signed by a duly authorized representative of each party hereto. |
|  | 2.8 | Independent Contractor <br> The Contractor shall be an independent contractor performing the Contract. The Contract does not create any agency, partnership, joint venture or other joint relationship between the parties hereto. <br> Subject to the provisions of the Contract, the Contractor shall be solely responsible for the manner in which the Contract is performed. All employees, representatives or Subcontractors engaged by the Contractor in connection with the performance of the Contract shall be under the complete control of the Contractor and shall not be deemed to be employees of the Employer, and nothing contained in the Contract or in any subcontract awarded by the Contractor shall be construed to create any |


|  |  | contractual relationship between any such employees, representatives or Subcontractors and the Employer. |
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|  | 2.9 | Joint Venture or Consortium <br> If the Contractor is a joint venture or consortium of two or more persons, all such firms shall be jointly and severally bound to the Employer for the fulfillment of the provisions of the Contract and shall designate one of such persons to act as a leader with authority to bind the joint venture or consortium. The composition or the constitution of the joint venture or consortium shall not be altered without the prior consent of the Employer. |
|  | 2.10 | Non-Waiver <br> 2.10.1 Subject to Sub-Clause 2.10.2 below, no relaxation, forbearance, delay or indulgence by either party in enforcing any of the terms and conditions of the Contract or the granting of time by either party to the other shall prejudice, affect or restrict the rights of that party under the Contract, nor shall any waiver by either party of any breach of Contract operate as waiver of any subsequent or continuing breach of Contract. <br> 2.10.2 Any waiver of a party's rights, powers or remedies under the Contract must be in writing, must be dated and signed by an authorized representative of the party granting such waiver, and must specify the right and the extent to which it is being waived. |
|  | 2.11 | Severability <br> If any provision or condition of the Contract is prohibited or rendered invalid or unenforceable, such prohibition, invalidity or unenforceability shall not affect the validity or enforceability of any other provisions and conditions of the Contract. |
|  | 2.12 | Country of Origin <br> "Origin" means the place where the materials, equipment and other supplies for the Facilities are mined, grown, produced or manufactured, and from which the services are provided. |
| 3. Conditions Precedent | 3.1 | The Contract shall come into effect after the Contractor fulfilling the conditions precedent stated in the SCC |
|  | 3.2 | If the Condition precedent stipulated on Sub-Clause 3.1 is not met by the date specified in the SCC this contract shall not come into effect; |
|  | 3.3 | If the Employer is satisfied that each of the conditions precedent in this contract has been satisfied (except to the extent waved by him, but subject to such conditions as he shall impose in respect of such waiver) he shall promptly issue to the contractor a certificate of Contract |


|  |  | Commencement, which shall confirm the start date. |
| :--- | :--- | :--- |
| 4. Notices | 4.1 | Unless otherwise stated in the Contract, all notices to be <br> given under the Contract shall be in writing, and shall be <br> sent by personal delivery, airmail post, special courier, <br> cable, telegraph, telex, facsimile or Electronic Data <br> Interchange (EDI) to the address of the relevant party set <br> out in the SCC, with the following provisions: |

4.1.1 Any notice sent by cable, telegraph, telex, facsimile or EDI shall be confirmed within two (2) days after dispatch by notice sent by airmail post or special courier, except as otherwise specified in the Contract.
4.1.2 Any notice sent by airmail post or special courier shall be deemed (in the absence of evidence of earlier receipt) to have been delivered ten (10) days after dispatch. In proving the fact of dispatch, it shall be sufficient to show that the envelope containing such notice was properly addressed, stamped and conveyed to the postal authorities or courier service for transmission by airmail or special courier.
4.1.3 Any notice delivered personally or sent by cable, telegraph, telex, facsimile or EDI shall be deemed to have been delivered on date of its dispatch.
4.1.4 Either party may change its postal, cable, telex, facsimile or EDI address or addressee for receipt of such notices by ten (10) days' notice to the other party in writing.

|  | 4.2 | Notices shall be deemed to include any approvals, <br> consents, instructions, orders and certificates to be given <br> under the Contract. |
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| 5. Language and <br> Law | 5.1 | The language of the Contract and the law governing the <br> Contract are stated in the SCC. |

## B. Subject Matter of Contract

| 6. Scope of |
| :--- | :--- | :--- |
| Facilities |$\underline{6.1}$| Unless otherwise expressly limited in the Technical |
| :--- |
| Specifications, the Contractor's obligations cover the |
| provision of all Goods and the performance of all |
| Installation Services required for the design, the |
| manufacture (including procurement, quality assurance, |
| construction, installation, associated civil works, Pre- |
| commissioning and delivery) of the Goods and the |
| installation, completion and commissioning of the Facilities |
| in accordance with the plans, procedures, specifications, |
| drawings, codes and any other documents as specified in |
| the Technical Specifications. Such specifications include, |
| but are not limited to, the provision of supervision and |
| engineering services; the supply of labour, materials, |
| equipment, spare parts (as specified in Sub-Clause6.3 |
| below) and accessories; Contractor's Equipment; |
| construction utilities and supplies; temporary materials, |


|  |  | structures and facilities; transportation (including, without limitation, unloading and hauling to, from and at the Site); and storage, except for those supplies, works and services that will be provided or performed by the Employer, as set forth in the corresponding Appendix (Scope of Works and Supply by the Employer) to the Agreement. |
| :---: | :---: | :---: |
|  | 6.2 | The Contractor shall, unless specifically excluded in the Contract, perform all such work and/or supply all such items and materials not specifically mentioned in the Contract but that can be reasonably inferred from the Contract as being required for attaining Completion of the Facilities as if such work and/or items and materials were expressly mentioned in the Contract. |
|  | 6.3 | In addition to the supply of Mandatory Spare Parts included in the Contract, the Contractor agrees to supply spare parts required for the operation and maintenance of the Facilities for the period specified in the SCC. However, the identity, specifications and quantities of such spare parts and the terms and conditions relating to the supply thereof are to be agreed between the Employer and the Contractor, and the price of such spare parts shall be that given in Price Schedule No. 6, which shall be added to the Contract Price. The price of such spare parts shall include the purchase price therefore and other costs and expenses (including the Contractor's fees) relating to the supply of spare parts. |
| 7. Time for Commencement and Completion | 7.1 | The Contractor shall commence work on the Facilities within the period specified in the SCC and without prejudice to Sub-Clause 25.2 [Completion Time Guarantee] hereof, the Contractor shall thereafter proceed with the Facilities in accordance with the time schedule specified in the corresponding Appendix (Time Schedule) to the Agreement. |
|  | 7.2 | The Contractor shall attain Completion of the Facilities (or of a part where a separate time for Completion of such part is specified in the Contract) within the time stated in the SCC or within such extended time to which the Contractor shall be entitled under Clause 39 [Extension of Time for Completion] hereof. |
| 8. Contractor's Responsibilities | 8.1 | The Contractor shall design, manufacture (including associated purchases and/or subcontracting), install and complete the Facilities with due care and diligence in accordance with the Contract. |
|  | 8.2 | The Contractor confirms that it has entered into this Contract on the basis of a proper examination of the data relating to the Facilities (including any data as to boring tests) provided by the Employer, and on the basis of information that the Contractor could have obtained from a visual inspection of the Site (if access thereto was available) and of other data readily available to it relating to the Facilities as of the date twenty-eight (28) days prior |


|  |  | to tender submission. The Contractor acknowledges that <br> any failure to acquaint itself with all such data and <br> information shall not relieve its responsibility for properly <br> estimating the difficulty or cost of successfully performing <br> the Facilities. |
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| 8.3 | The Contractor shall acquire in its name all permits, <br> approvals and/or licenses from all local, state or national <br> government authorities or public service undertakings in <br> the United Republic of Tanzania where the Site is located <br> that are necessary for the performance of the Contract, <br> including, without limitation, visas for the Contractor's and <br> Subcontractor's personnel and entry permits for all <br> imported Contractor's Equipment. The Contractor shall <br> acquire all other permits, approvals and/or licenses that <br> are not the responsibility of the Employer under Sub- <br> Clause9.3 [Employer's Responsibilities] hereof and that <br> are necessary for the performance of the Contract. |  |
| 8.4 | The Contractor shall comply with all laws in force in the <br> United Republic of Tanzania and local by-laws where the <br> Facilities are installed and where the Installation Services <br> are carried out. The laws will include all local, state, <br> national or other laws that affect the performance of the <br> Contract and bind upon the Contractor. The Contractor <br> shall indemnify and hold harmless the Employer from and <br> against any and all liabilities, damages, claims, fines, <br> penalties and expenses of whatever nature arising or <br> resulting from the violation of such laws by the Contractor <br> or its personnel, including the Subcontractors and their <br> personnel, but without prejudice to Clause9.1 [Employer's <br> Responsibilities] hereof. |  |
| 9. Employer's |  |  |


|  |  | and accord all rights of access thereto on or before the date(s) specified in that Appendix. |
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|  | 9.3 | The Employer shall acquire and pay for all permits, approvals and/or licenses from all local, state or national government authorities or public service undertakings in the United Republic of Tanzania. Such authorities or undertakings require the Employer to obtain them in the Employer's name, are necessary for the execution of the Contract (they include those required for the performance by both the Contractor and the Employer of their respective obligations under the Contract), and are specified in the corresponding Appendix 6 [Scope of Works and Supply by the Employer] to the Agreement. |
|  | 9.4 | If requested by the Contractor, the Employer shall use its best endeavors to assist the Contractor in obtaining in a timely and expeditious manner all permits, approvals and/or licenses necessary for the execution of the Contract from all local, state or national government authorities or public service undertakings that such authorities or undertakings require the Contractor or Subcontractors or the personnel of the Contractor or Subcontractors, as the case may be, to obtain. |
|  | 9.5 | Unless otherwise specified in the Contract or agreed upon by the Employer and the Contractor, the Employer shall provide sufficient, properly qualified operating and maintenance personnel; shall supply and make available all raw materials, utilities, lubricants, chemicals, catalysts, other materials and facilities; and shall perform all work and services of whatsoever nature, including those required by the Contractor to properly carry out Precommissioning, Commissioning and Guarantee Tests, all in accordance with the provisions of the corresponding Appendix (Scope of Works and Supply by the Employer) to the Agreement at or before the time specified in the programme furnished by the Contractor under SubClause 17.2 [Work Program] hereof and in the manner thereupon specified or as otherwise agreed upon by the Employer and the Contractor. |
|  | 9.6 | The Employer shall be responsible for the continued operation of the Facilities after Completion, in accordance with Sub-Clause 23.8 [Completion of the Facilities], and shall be responsible for facilitating the Guarantee Test(s) for the Facilities, in accordance with Sub-Clause 26.2 [Defects Liability Period]. |
|  | 9.7 | All costs and expenses involved in the performance of the obligations under this Clause9 [Employers Responsibility] shall be the responsibility of the Employer, save those to be incurred by the Contractor with respect to the performance of Guarantee Tests, in accordance with SubClause 26.2 [Defects Liability Period] |

## C. Payment

| 10. Contract Price | 10.1 | The Contract Price shall be as specified in Article 2 <br> (Contract Price and Terms of Payment) of the Form of <br> Agreement. |
| :--- | :--- | :--- |
|  | 10.2 | Unless indicated otherwise in the SCC, the Contract Price <br> shall be a firm lump sum not subject to any alteration, <br> except in the event of a Change in the Facilities or as <br> otherwise provided in the Contract. |
|  | 10.3 | Subject to Sub-Clause8.2 [Contractor's Responsibilities], <br> Sub-Clause 9.1 [Employer's Responsibilities] and Clause <br> 34[Unforeseen Conditions] hereof, the Contractor shall be <br> deemed to have satisfied itself as to the correctness and <br> sufficiency of the Contract Price, which shall, except as <br> otherwise provided for in the Contract, cover all its <br> obligations under the Contract. |
| 11. Terms of | 11.1 | The Contract Price shall be paid as specified in the <br> corresponding Appendix 1 [Terms and Procedures of <br> Payment] to the Agreement. The procedures to be <br> followed in making application for and processing <br> payments shall be those outlined in the same Appendix. |
| 11.2 | No payment made by the Employer herein shall be <br> deemed to constitute acceptance by the Employer of the <br> Facilities or any part(s) thereof. |  |
| 11.3 | In the event that the Employer fails to make any payment <br> by its respective due date or within the period set forth in <br> the Contract, the Employer shall pay to the Contractor <br> interest on the amount of such delayed payment at the <br> rate(s) shown in the corresponding Appendix (Terms and <br> Procedures of Payment) to the Agreement for the period <br> of delay until payment has been made in full, whether <br> before or after judgment or arbitrage award. |  |
| 11.4 | The currency or currencies in which payments are made <br> to the Contractor under this Contract shall be specified in <br> the corresponding Appendix (Terms and Procedures of <br> Payment) to the Agreement, subject to the general <br> principle that payments will be made in the currency or <br> currencies in which the Contract Price has been stated in <br> the Contractor's Tendering. |  |
| 11.5 | All payments shall be made in the currency or currencies <br> specified in the corresponding Appendix (Terms and |  |
| Procedures of Payment) to the Agreement, pursuant to |  |  |
| Sub-Clause 11.4. |  |  |



|  |  | Facilities or twelve (12) months after Operational Acceptance of the Facilities, whichever occurs first; provided, however, that if the Defects Liability Period has been extended on any part of the Facilities pursuant to Sub-Clause 26.8[Defects Liability Period Period] hereof, the Contractor shall issue an additional security in an amount proportionate to the Contract Price of that part. The Performance Security, and, if applicable, an ES Performance Security shall be returned to the Contractor immediately after its expiration, provided, however, that if the Contractor, pursuant to Clause 26.10 [Defects Liability Period Period], is liable for an extended warranty obligation, the performance security shall be extended for the period and up to the amount specified in the SCC. |
| :---: | :---: | :---: |
| 13. Taxes and Duties | 13.1 | Except as otherwise specifically provided in the Contract the Contractor shall bear and pay all taxes, duties, levies and charges assessed on the Contractor, its Subcontractors or their employees by all municipal, state or national government authorities in connection with the Facilities in and outside of the United Republic of Tanzania where the Site is located. |
|  | 13.2 | Notwithstanding Sub-Clause 13.1 above, the Employer shall bear and promptly pay all customs and import duties as well as other local taxes like, e.g., a value added tax (VAT), imposed by the law of the United Republic of Tanzania on the Goods specified in Price Schedule No. 1 and that are to be incorporated into the Facilities. |
|  | 13.3 | If any tax exemptions, reductions, allowances or privileges may be available to the Contractor in the United Republic of Tanzania, the Employer shall use its best endeavors to enable the Contractor to benefit from any such tax savings to the maximum allowable extent. |
|  | 13.4 | For the purpose of the Contract, it is agreed that the Contract Price specified in Article 2 (Contract Price and Terms of Payment) of the Form of Agreement is based on the taxes, duties, levies and charges prevailing at the date twenty-eight (28) days prior to the date of tender submission in the United Republic of Tanzania (hereinafter called "Tax" in this Sub-Clause13.4). If any rates of Tax are increased or decreased, a new Tax is introduced, an existing Tax is abolished, or any change in interpretation or application of any Tax occurs in the course of the performance of Contract, which was or will be assessed on the Contractor, Subcontractors or their employees in connection with performance of the Contract, an equitable adjustment of the Contract Price shall be made to fully take into account any such change by addition to the Contract Price or deduction there from, as the case may be, in accordance with Clause35 [Changes of Law and Regulations] hereof. |

## D. Intellectual Property

| 14. Patent and Copyright | 14.1 | The Supplier shall indemnify the Employer against all third-party claims of infringement of patent, trademark, or industrial design rights arising from use of the Goods or any part thereof in the United Republic of Tanzania. |
| :---: | :---: | :---: |
|  | 14.2 | The copyright in all drawings, documents and other materials containing data and information furnished to the Employer by the Contractor herein shall remain vested in the Contractor or, if they are furnished to the Employer directly or through the Contractor by any third party, including suppliers of materials, the copyright in such materials shall remain vested in such third party. |
| 15. Confidential Information | 15.1 | Employer and the Contractor shall keep confidential and shall not, without the written consent of the other party hereto, divulge to any third party any documents, data or other information furnished directly or indirectly by the other party hereto in connection with the Contract, whether such information has been furnished prior to, during or following termination of the Contract. Notwithstanding the above, the Contractor may furnish to its Subcontractor(s) such documents, data and other information it receives from the Employer to the extent required for the Subcontractor(s) to perform its work under the Contract, in which event the Contractor shall obtain from such Subcontractor(s) an undertaking of confidentiality similar to that imposed on the Contractor under this Clause 15. |
|  | 15.2 | The Employer shall not use such documents, data and other information received from the Contractor for any purpose other than the operation and maintenance of the Facilities. Similarly, the Contractor shall not use such documents, data and other information received from the Employer for any purpose other than the design, procurement of Goods, construction or such other work and services as are required for the performance of the Contract. |
|  | 15.3 | The obligation of a party under Sub-Clauses 15.1 and 15.2 above, however, shall not apply to that information which <br> (a) now or hereafter enters the public domain through no fault of that party <br> (b) can be proven to have been possessed by that party at the time of disclosure and which was not previously obtained, directly or indirectly, from the other party hereto <br> (c) otherwise lawfully becomes available to that party from a third party that has no obligation of confidentiality. |
|  | 15.4 | The above provisions of this Clause15shall not in any way modify any undertaking of confidentiality given by either of |


|  |  | the parties hereto prior to the date of the Contract in <br> respect of the Facilities or any part thereof. |
| :--- | :--- | :--- |
|  | 15.5 | The provisions of this Clause15 shall survive termination, <br> for whatever reason, of the Contract. |

## E. Execution of the Facilities

| 16. Representative s | 16.1 | Project Manager <br> If the Project Manager is not named in the Contract, then within Seven (7) working days of the Effective Date, the Employer shall appoint and notify the Contractor in writing of the name of the Project Manager. The Employer may from time to time appoint some other person as the Project Manager in place of the person previously so appointed and shall give a notice of the name of such other person to the Contractor without delay. No such appointment shall be made at such a time or in such a manner as to impede the progress of work on the Facilities. Such appointment shall only take effect upon receipt of such notice by the Contractor. The Project Manager shall represent and act for the Employer at all times during the currency of the Contract. All notices, instructions, orders, certificates, approvals and all other communications under the Contract shall be given by the Project Manager, except as herein otherwise provided. |
| :---: | :---: | :---: |

All notices, instructions, information and other communications given by the Contractor to the Employer under the Contract shall be given to the Project Manager, except as herein otherwise provided.
16.2

## Contractor's Representative \& Project Manager

16.2.1 If the Contractor's Representative is not named in the Contract, then within Seven (7) working days of the Effective Date, the Contractor shall appoint the Contractor's Representative and shall request the Employer in writing to approve the person so appointed. If the Employer makes no objection to the appointment within Seven (7) working days, the Contractor's Representative shall be deemed to have been approved. If the Employer objects to the appointment within Seven (7) working days giving the reason thereof, then the Contractor shall appoint a replacement within Seven (7) working days of such objection, and the foregoing provisions of this Sub-Clause16.2.1 shall apply thereto.
16.2.2 The Contractor's Representative shall represent and act for the Contractor at all times during the currency of the Contract and shall give to the Project Manager all the Contractor's notices, instructions, information and all other communications under the Contract.
16.2.3 All notices, instructions, information and all other

|  |  | communications given by the Employer or the <br> Project Manager to the Contractor under the Contract shall be given to the Contractor's Representative or, in its absence, its deputy, except as herein otherwise provided. <br> 16.2.4 The Contractor shall not revoke the appointment of the Contractor's Representative without the Employer's prior written consent, which shall not be unreasonably withheld. If the Employer consents thereto, the Contractor shall appoint some other person as the Contractor's Representative, pursuant to the procedure set out in SubClause16.2.1. <br> 16.2.5 The Contractor's Representative may, subject to the approval of the Employer (which shall not be unreasonably withheld), at any time delegate to any person any of the powers, functions and authorities vested in him or her. Any such delegation may be revoked at any time. Any such delegation or revocation shall be subject to a prior notice signed by the Contractor's Representative, and shall specify the powers, functions and authorities thereby delegated or revoked. No such delegation or revocation shall take effect unless and until a copy thereof has been delivered to the Employer and the Project Manager. Any act or exercise by any person of powers, functions and authorities so delegated to him or her in accordance with this Sub-Clause16.2.5 shall be deemed to be an act or exercise by the Contractor's Representative. <br> 16.2.6 From the commencement of installation of the Facilities at the Site until Completion, the Contractor's Representative shall appoint a suitable person as the construction manager (hereinafter referred to as "the Construction Manager"). The Construction Manager shall supervise all work done at the Site by the Contractor and shall be present at the Site throughout normal working hours except when on leave, sick or absent for reasons connected with the proper performance of the Contract. Whenever the Construction Manager is absent from the Site, a suitable person shall be appointed to act as his or her deputy. <br> 16.2.7 The Employer may by notice to the Contractor object to any representative or person employed by the Contractor in the execution of the Contract who, in the reasonable opinion of the Employer, may behave inappropriately, may be incompetent or negligent, or may commit a serious breach of the Site regulations provided under Sub-Clause 21.3 [Installation]. The Employer shall provide |
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|  |  | evidence of the same, whereupon the Contractor shall remove such person from the Facilities. <br> 16.2.8 If any representative or person employed by the Contractor is removed in accordance with SubClause16.2.5, the Contractor shall, where required, promptly appoint a replacement. |
| :---: | :---: | :---: |
| 17. Work Programme | 17.1 | Contractor's Organization <br> The Contractor shall supply to the Employer and the Project Manager a chart showing the proposed organization to be established by the Contractor for carrying out work on the Facilities. The chart shall include the identities of the key personnel together with the curricula vitae of such key personnel to be employed within twenty-one (21) days of the Effective Date. The Contractor shall promptly inform the Employer and the Project Manager in writing of any revision or alteration of such an organization chart. |
|  | 17.2 | Programme of Performance <br> Within twenty-eight (28) days after the date of signing the Agreement, the Contractor shall prepare and submit to the Project Manager a detailed programme of performance of the Contract, made in the form specified in the SCC and showing the sequence in which it proposes to design, manufacture, transport, assemble, install and precommission the Facilities, as well as the date by which the Contractor reasonably requires that the Employer shall have fulfilled its obligations under the Contract so as to enable the Contractor to execute the Contract in accordance with the programme and to achieve Completion, Commissioning and Acceptance of the Facilities in accordance with the Contract. The programme so submitted by the Contractor shall accord with the Time Schedule included in the corresponding Appendix (Time Schedule) to the Agreement and any other dates and periods specified in the Contract. The Contractor shall update and revise the programme as and when appropriate or when required by the Project Manager, but without modification in the Times for Completion given under Sub-Clause 7.2 [Time for Commencement and Completion] and any extension granted in accordance with Clause39 [Extension of Time for Completion], and shall submit all such revisions to the Project Manager. |
|  | 17.3 | Progress Report <br> The Contractor shall monitor progress of all the activities specified in the programme referred to in SubClause17.2above and supply a progress report to the Project Manager every month. <br> The progress report shall be in a form acceptable to the Project Manager and shall indicate: (a) percentage completion achieved compared with the planned |


|  |  | percentage completion for each activity; and (b) where <br> any activity is behind the programme, giving comments <br> and likely consequences and stating the corrective action <br> being taken. |
| :--- | :--- | :--- |
| 17.4 | Progress of Performance <br> If at any time the Contractor's actual progress falls behind <br> the programme referred to in Sub-Clause 17.2, or it <br> becomes apparent that it will so fall behind, the <br> Contractor shall, at the request of the Employer or the <br> Project Manager, prepare and submit to the Project <br> Manager a revised programme, taking into account the <br> prevailing circumstance, and shall notify the Project <br> Manager of the steps being taken to expedite progress so <br> as to attain Completion of the Facilities within the Time <br> for Completion under Sub-Clause 7.2, any extension <br> thereof entitled under Sub-Clause39.1, or any extended <br> period as may otherwise be agreed upon between the <br> Employer and the Contractor. |  |
| 17.5 | Work Procedures |  |
| The Contract shall be executed in accordance with the |  |  |$|$| Thentrat |
| :--- |
| Contract Documents and the procedures given in the |
| section on Sample Forms and Procedures of the Contract |
| Documents. |
| The Contractor may execute the Contract in accordance |
| with its own standard project execution plans and |
| procedures to the extent that they do not conflict with the |
| provisions contained in the Contract. |


|  |  | discretion. |
| :---: | :---: | :---: |
|  | 18.4 | Each sub-contract shall include provisions which would entitle the Employer to require the sub-contract to be assigned to the Employer under Sub-Clause 18.5 (if and when applicable), or in event of termination by the Employer under Sub-Clause 41.2 [Termination]. |
|  | 18.5 | If a sub-contractor's obligations extend beyond the expiry date of the relevant Defects Liability Period and the Project Manager, prior to that date, instructs the Contractor to assign the benefits of such obligations to the Employer, then the Contractor shall do so. |
| 19. Design and Engineering | 19.1 | Specifications and Drawings <br> 19.1.1 The Contractor shall execute the basic and detailed design and the engineering work in compliance with the provisions of the Contract, or where not so specified, in accordance with good engineering practice. <br> 19.1.2The Contractor shall be responsible for any discrepancies, errors or omissions in the specifications, drawings and other technical documents that it has prepared, whether such specifications, drawings and other documents have been approved by the Project Manager or not, provided that such discrepancies, errors or omissions are not because of inaccurate information furnished in writing to the Contractor by or on behalf of the Employer. <br> 19.1.3 The Contractor shall be entitled to disclaim responsibility for any design, data, drawing, specification or other document, or any modification thereof provided or designated by or on behalf of the Employer, by giving a notice of such disclaimer to the Project Manager. |
|  | 19.2 | Codes and Standards <br> Wherever references are made in the Contract to codes and standards in accordance with which the Contract shall be executed, the edition or the revised version of such codes and standards current at the date twenty-eight (28) days prior to date of tender submission shall apply unless otherwise specified. During Contract execution, any changes in such codes and standards shall be applied after approval by the Employer and shall be treated in accordance with Clause 38 [Changes of Facilities]. |
|  | 19.3 | Approval/Review of Technical Documents by Project Manager <br> 19.3.1 The Contractor shall prepare (or cause its Subcontractors to prepare) and furnish to the Project Manager the documents listed in the |


|  |  | corresponding Appendix (List of Documents for Approval or Review) to the Agreement for its approval or review as specified and in accordance with the requirements of Sub-Clause 17.2 [Programme of Performance]. <br> 19.3.2 Any part of the Facilities covered by or related to the documents to be approved by the Project Manager shall be executed only after the Project Manager's approval thereof. <br> 19.3.3 Sub-Clauses 19.3.2 through 19.3.7 shall apply to those documents requiring the Project Manager's approval, but not to those furnished to the Project Manager for its review only. <br> 19.3.4 Within fourteen (14) days after receipt by the Project Manager of any document requiring the Project Manager's approval in accordance with Sub-Clause19.3.1, the Project Manager shall either return one copy thereof to the Contractor with its approval endorsed thereon or shall notify the Contractor in writing of its disapproval thereof and the reasons therefore and the modifications that the Project Manager proposes. If the Project Manager fails to take such action within the said fourteen (14) working days, then the said document shall be deemed to have been approved by the Project Manager. <br> 19.3.5 The Project Manager shall not disapprove any document, except on the grounds that the document does not comply with some specified provision of the Contract or that it is contrary to good engineering practice. <br> 19.3.6 If the Project Manager disapproves the document, the Contractor shall modify the document and resubmit it for the Project Manager's approval in accordance with Sub-Clause19.3.2. If the Project Manager approves the document subject to modification(s), the Contractor shall make the required modification(s), whereupon the document shall be deemed to have been approved. <br> 19.3.7 If any dispute or difference occurs between the Employer and the Contractor in connection with or arising out of the disapproval by the Project Manager of any document and/or any modification(s) thereto that cannot be settled between the parties within a reasonable period, then such dispute or difference may be referred to Dispute Avoidance and Resolution Board for determination in accordance with Sub-Clause46.1 [Obtaining Dispute Avoidance and Resolution Board's Decision] hereof. If such dispute or difference is referred to an Dispute Avoidance and Resolution Board, the Project Manager shall give |
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|  |  | instructions as to whether and if so, how, performance of the Contract is to proceed. The Contractor shall proceed with the Contract in accordance with the Project Manager's instructions, provided that if the Dispute Avoidance and Resolution Board upholds the Contractor's view on the dispute and if the Employer has not given notice under Clause46.1 hereof, then the Contractor shall be reimbursed by the Employer for any additional costs incurred by reason of such instructions and shall be relieved of such responsibility or liability in connection with the dispute and the execution of the instructions as the Adjudicator shall decide, and the Time for Completion shall be extended accordingly. <br> 19.3.8 The Project Manager's approval, with or without modification of the document furnished by the Contractor, shall not relieve the Contractor of any responsibility or liability imposed upon it by any provisions of the Contract except to the extent that any subsequent failure results from modifications required by the Project Manager. <br> 19.3.8 The Contractor shall not depart from any approved document unless the Contractor has first submitted to the Project Manager an amended document and obtained the Project Manager's approval thereof, pursuant to the provisions of this Sub-Clause19.3. <br> 19.3.9 If the Project Manager requests any change in any already approved document and/or in any document based thereon, the provisions of Clause 38 [Change of Facilities] shall apply to such request. |
| :---: | :---: | :---: |
| 20. Procurement | 20.1 | Goods <br> Subject to Sub-Clause 13.2 [Taxes and Duties], the Contractor shall manufacture or procure and transport all the Goods in an expeditious and orderly manner to the Site. |
|  | 20.2 | Employer-Supplied Plant, Equipment, and Materials <br> If the corresponding Appendix (Scope of Works and Supply by the Employer) to the Agreement provides that the Employer shall furnish any specific items of machinery, equipment or materials to the Contractor, the following provisions shall apply: <br> 20.2.1 The Employer shall, at its own risk and expense, transport each item to the place on or near the Site as agreed upon by the parties and make such item available to the Contractor at the time specified in the programme furnished by the Contractor, pursuant to Sub-Clause 17.2 [Work Program], unless otherwise mutually agreed. |



|  |  | Employer from and against any claim for damage to roads, bridges or any other traffic facilities that may be caused by the transport of the Goods and the Contractor's Equipment to the Site. |
| :---: | :---: | :---: |
|  | 20.4 | Customs Clearance <br> The Contractor shall, at its own expense, handle all imported Goods and Contractor's Equipment at the point(s) of import and shall handle any formalities for customs clearance, subject to the Employer's obligations under Sub-Clause 13.2 [Taxes and Duties], provided that if applicable laws or regulations require any application or act to be made by or in the name of the Employer, the Employer shall take all necessary steps to comply with such laws or regulations. In the event of delays in customs clearance that are not the fault of the Contractor, the Contractor shall be entitled to an extension in the Time for Completion, pursuant to Clause 39 [Extension of Time for Completion]. |
| 21. Installation | 21.1 | Setting Out/Supervision/Labour <br> 21.1.1 Benchmark: The Contractor shall be responsible for the true and proper setting-out of the Facilities in relation to bench marks, reference marks and lines provided to it in writing by or on behalf of the Employer. If, at any time during the progress of installation of the Facilities, any error shall appear in the position, level or alignment of the Facilities, the Contractor shall forthwith notify the Project Manager of such error and, at its own expense, immediately rectify such error to the reasonable satisfaction of the Project Manager. If such error is based on incorrect data provided in writing by or on behalf of the Employer, the expense of rectifying the same shall be borne by the Employer. <br> 21.1.2Contractor's Supervision: The Contractor shall give or provide all necessary superintendence during the installation of the Facilities, and the Construction Manager or its deputy shall be constantly on the Site to provide full-time superintendence of the installation. The Contractor shall provide and employ only technical personnel who are skilled and experienced in their respective callings and supervisory staff who are competent to adequately supervise the work at hand. <br> 21.1.3 Labour: <br> (a) The Contractor shall provide and employ on the Site in the installation of the Facilities such skilled, semi-skilled and unskilled labour as is necessary for the proper and timely execution of the Contract. The Contractor is encouraged to use local labour that has the necessary skills. |



|  |  | The Contractor shall inform the Contractor's Personnel about their liability to pay personal income taxes in the Country in respect of such of their salaries, wages and allowances as are chargeable under the Laws for the time being in force, and the Contractor shall perform such duties in regard to such deductions thereof as may be imposed on him by such Laws. <br> 21.1.5Working Hours <br> No work shall be carried out on the Site on locally recognized days of rest, or outside the normal working hours stated in the SCC, unless: <br> (a) otherwise stated in the Contract, <br> (b) the Project Manager gives consent, or <br> (c) the work is unavoidable, or necessary for the protection of life or property or for the safety of the Works, in which case the Contractor shall immediately advise the Project Manager. <br> If and when the Contractor considers it necessary to carry out work at night or on public holidays so as to meet the Time for Completion and requests the Project Manager's consent thereto, the Project Manager shall not unreasonably withhold such consent. <br> This Sub-Clause shall not apply to any work which is customarily carried out by rotary or double-shifts. <br> 21.1.6 Facilities for Staff and Labor <br> Except as otherwise stated in the Specification, the Contractor shall provide and maintain all necessary accommodation and welfare facilities for the Contractor's Personnel. The Contractor shall also provide facilities for the Employer's Personnel as stated in the Specification. <br> The Contractor shall not permit any of the Contractor's Personnel to maintain any temporary or permanent living quarters within the structures forming part of the Permanent Works. <br> 21.1.7 Health and Safety <br> The Contractor shall at all times take all reasonable precautions to maintain the health and safety of the Contractor's Personnel. In collaboration with local health authorities, the |
| :---: | :---: | :---: |


|  | Contractor shall ensure that medical staff, first aid <br> facilities, sick bay and ambulance service are <br> available at all times at the Site and at any <br> accommodation for Contractor's and Employer's |
| :---: | :--- |
| Personnel, and that suitable arrangements are <br> made for all necessary welfare and hygiene |  |
| requirements and for the prevention of epidemics. |  |
| The Contractor shall appoint an accident <br> prevention officer at the Site, responsible for <br> maintaining safety and protection against <br> accidents. This person shall be qualified for this |  |
| responsibility, and shall have the authority to issue |  |
| instructions and take protective measures to |  |
| prevent accidents. Throughout the performance of |  |
| the Contract, the Contractor shall provide |  |
| whatever is required by this person to exercise |  |
| this responsibility and authority. |  |


|  | Contractor plans to satisfy the requirements of this <br> Sub-Clause and the related specification. For each <br> component, the program shall detail the resources <br> to be provided or utilized and any related sub- <br> contracting proposed. The program shall also <br> include provision of a detailed cost estimate with <br> supporting documentation. Payment to the <br> Contractor for preparation and implementation this <br> program shall not exceed the Provisional Sum <br> dedicated for this purpose. |
| :--- | :--- | :--- |
| 21.1.8 Funeral Arrangements <br> In the event of the death of any of the Contractor's <br> personnel or accompanying members of their <br> families, the Contractor shall be responsible for <br> making the appropriate arrangements for their <br> return and burial, unless otherwise specified in <br> the SCC. |  |
| 21.1.9 Records of Contractor's Personnel <br> The Contractor shall keep accurate records of the |  |
| Contractor's personnel, including the number of |  |
| each class of Contractor's Personnel on the Site |  |
| and the names, ages, genders, hours worked and |  |
| wages paid to all workers. These records shall be |  |
| summarized on a monthly basis in a form approved |  |
| by the Project Manager and shall be available for |  |
| inspection by the Project Manager until the |  |
| Contractor has completed all work. |  |




|  | 21.5 | Emergency Work <br> 21.5.1 If, by reason of an emergency arising in connection with and during the execution of the Contract, any protective or remedial work is necessary as a matter of urgency to prevent damage to the Facilities, the Contractor shall immediately carry out such work. <br> 21.5.2 If the Contractor is unable or unwilling to do such work immediately, the Employer may do or cause such work to be done as the Employer may determine is necessary in order to prevent damage to the Facilities. In such event the Employer shall, as soon as practicable after the occurrence of any such emergency, notify the Contractor in writing of such emergency, the work done and the reasons, therefore. If the work done or caused to be done by the Employer is work that the Contractor was liable to do at its own expense under the Contract, the reasonable costs incurred by the Employer in connection therewith shall be paid by the Contractor to the Employer. Otherwise, the cost of such remedial work shall be borne by the Employer. |
| :---: | :---: | :---: |
|  | 21.6 | Site Clearance <br> 21.6.1 Site Clearance in Course of Performance: In the course of carrying out the Contract, the Contractor shall keep the Site reasonably free from all unnecessary obstruction, store or remove any surplus materials, clear away any wreckage, rubbish or temporary works from the Site, and remove any Contractor's Equipment no longer required for execution of the Contract. <br> 24.6.2 Clearance of Site after Completion: After Completion of all parts of the Facilities, the Contractor shall clear away and remove all wreckage, rubbish and debris of any kind from the Site, and shall leave the Site and Facilities clean and safe. |
|  | 21.7 | Watching and Lighting <br> The Contractor shall provide and maintain at its own expense all lighting, fencing, and watching when and where necessary for the proper execution and the protection of the Facilities, or for the safety of the owners and occupiers of adjacent property and for the safety of the public. |
|  | 21.8 | Work at Night and on Holidays <br> 21.8.1 Unless otherwise provided in the Contract, no work shall be carried out during the night and on public holidays of the United Republic of Tanzania without prior written consent of the Employer, except |


|  |  | where work is necessary or required to ensure safety of the Facilities or for the protection of life, or to prevent loss or damage to property, when the Contractor shall immediately advise the Project Manager, provided that provisions of this SubClause 21.8 .1 shall not apply to any work which is customarily carried out by rotary or double-shifts. <br> 21.8.2 Notwithstanding Sub-Clauses 21.8.1 or 21.1.3, if and when the Contractor considers it necessary to carry out work at night or on public holidays so as to meet the Time for Completion and requests the Employer's consent thereto, the Employer shall not unreasonably withhold such consent. |
| :---: | :---: | :---: |
| 22. Test and Inspection | 22.1 | The Contractor shall at its own expense carry out at the place of manufacture and/or on the Site all such tests and/or inspections of the Goods and any part of the Facilities as are specified in the Contract. |
|  | 22.2 | The Employer and the Project Manager or their designated representatives shall be entitled to attend the aforesaid test and/or inspection, provided that the Employer shall bear all costs and expenses incurred in connection with such attendance including, but not limited to, all traveling and board and lodging expenses. |
|  | 22.3 | Whenever the Contractor is ready to carry out any such test and/or inspection, the Contractor shall give a reasonable advance notice of such test and/or inspection and of the place and time thereof to the Project Manager. The Contractor shall obtain from any relevant third party or manufacturer any necessary permission or consent to enable the Employer and the Project Manager (or their designated representatives) to attend the test and/or inspection. |
|  | 22.4 | The Contractor shall provide the Project Manager with a certified report of the results of any such test and/or inspection. <br> If the Employer or Project Manager (or their designated representatives) fails to attend the test and/or inspection, or if it is agreed between the parties that such persons shall not do so, then the Contractor may proceed with the test and/or inspection in the absence of such persons, and may provide the Project Manager with a certified report of the results thereof. |
|  | 22.5 | The Project Manager may require the Contractor to carry out any test and/or inspection not required by the Contract, provided that the Contractor's reasonable costs and expenses incurred in the carrying out of such test and/or inspection shall be added to the Contract Price. Further, if such test and/or inspection impedes the progress of work on the Facilities and/or the Contractor's performance of its other obligations under the Contract, due allowance will be made in respect of the Time for |


|  | 22.6 | Completion and the other obligations so affected <br> If any Goods or any part of the Facilities fails to pass any <br> test and/or inspection, the Contractor shall either rectify or <br> replace such Goods or part of the Facilities and shall <br> repeat the test and/or inspection upon giving a notice <br> under Sub-Clause 22.3. |
| :--- | :--- | :--- |
|  | 22.7 | If any dispute or difference of opinion shall arise between <br> the parties in connection with or arising out of the test <br> and/or inspection of the Goods or part of the Facilities <br> that cannot be settled between the parties within a <br> reasonable period of time, it may be referred to a Dispute <br> Avoidance and Resolution Board for determination in <br> accordance with Clause46.1. |
| 22.8 | The Contractor shall afford the Employer and the Project <br> Manager, at the Employer's expense, access at any <br> reasonable time to any place where the Goods are being <br> manufactured or the Facilities are being installed, in order <br> to inspect the progress and the manner of manufacture or <br> installation, provided that the Project Manager shall give <br> the Contractor a reasonable prior notice. |  |
| 23. Completion of |  |  |



|  |  | Completion, the Project Manager shall, within seven (7) days after receipt of the Contractor's repeated notice, issue a Completion Certificate stating that the Facilities or that part thereof have reached Completion as of the date of the Contractor's repeated notice. <br> 23.5.4 If the Project Manager is not so satisfied, then it shall notify the Contractor in writing of any defects and/or deficiencies within seven (7) days after receipt of the Contractor's repeated notice, and the above procedure shall be repeated. |
| :---: | :---: | :---: |
|  | 23.6 | If the Project Manager fails to issue the Completion Certificate and fails to inform the Contractor of any defects and/or deficiencies within fourteen (14) days after receipt of the Contractor's notice under Sub-Clause 23.4 or within seven (7) days after receipt of the Contractor's repeated notice under Sub-Clause 23.5, or if the Employer makes use of the Facilities or part thereof, then the Facilities or that part thereof shall be deemed to have reached Completion as of the date of the Contractor's notice or repeated notice, or as of the Employer's use of the Facilities, as the case may be. |
|  | 23.7 | As soon as possible after Completion, the Contractor shall complete all outstanding minor items so that the Facilities are fully in accordance with the requirements of the Contract, failing which the Employer will undertake such completion and deduct the costs thereof from any monies owing to the Contractor. |
|  | 23.8 | Upon Completion, the Employer shall be responsible for the care and custody of the Facilities or the relevant part thereof, together with the risk of loss or damage thereto, and shall thereafter take over the Facilities or the relevant part thereof. |
| 24. Commissioning and Operational Acceptance | 24.1 | Commissioning <br> 24.1.1 Commissioning of the Facilities or any part thereof shall be commenced by the Contractor immediately after issue of the Completion Certificate by the Project Manager, pursuant to Clause 23.5 [Completion of facilities], or immediately after issue of the deemed Completion, under Clause 23.6. <br> 24.1.2 The Employer shall supply the operating and maintenance personnel and all raw materials, utilities, lubricants, chemicals, catalysts, facilities, services and other matters required for Commissioning. |
|  | 24.2 | Guarantee Test <br> 24.2.1 The Guarantee Test (and repeats thereof) shall be conducted by the Contractor during Commissioning of the Facilities or the relevant |




## F. Guarantees and Liabilities

| 25. Completion |  |  |
| :--- | :--- | :--- |
| Time Guarantee | 25.1 | The Contractor guarantees that it shall attain Completion <br> of the Facilities (or a part for which a separate time for <br> completion is specified in the SCC) within the Time for <br> Completion specified in the SCC pursuant to Sub-Clause <br> 7.2 [Time for Commencement and Completion], or within <br> such extended time to which the Contractor shall be <br> entitled under Clause 39 [Extension of Time for <br> Completion] hereof. |
| 25.2 | If the Contractor fails to attain Completion of the Facilities <br> or any part thereof within the Time for Completion or any <br> extension thereof under Clause 39 [Extension of Time for <br> Completion], the Contractor shall pay to the Employer <br> liquidated damages in the amount specified in the SCC as <br> a percentage rate of the Contract Price, or the relevant <br> part thereof. The aggregate amount of such liquidated <br> damages shall in no event exceed the amount specified |  |


|  | as "Maximum" in the SCC. Once the "Maximum" is <br> reached, the Employer may consider termination of the <br> Contract, pursuant to Sub-Clause 41.2.2 [Termination]. <br> Such payment shall completely satisfy the Contractor's <br> obligation to attain Completion of the Facilities or the |
| :--- | :--- | :--- |
| relevant part thereof within the Time for Completion or any |  |
| extension thereof under Clause 39 [Extension of Time for |  |
| Completion] The Contractor shall have no further liability |  |
| whatsoever to the Employer in respect thereof. |  |
| However, the payment of liquidated damages shall not in |  |
| any way relieve the Contractor from any of its obligations |  |
| to complete the Facilities or from any other obligations and |  |
| liabilities of the Contractor under the Contract. |  |
| Save for liquidated damages payable under this Sub- |  |
| Clause 25.2 [Completion Time Guarantee], the failure by |  |
| the Contractor to attain any milestone or other act, matter |  |
| or thing by any date specified in the corresponding |  |
| Appendix (Time Schedule) to the Agreement and/or other |  |
| programme of work prepared pursuant to Sub-Clause17.2 |  |
| [Work Program] shall not render the Contractor liable for |  |
| any loss or damage thereby suffered by the Employer. |  |$|$


|  |  | (a) improper operation or maintenance of the Facilities by the Employer <br> (b) operation of the Facilities outside specifications provided in the Contract <br> (c) normal wear and tear. |
| :---: | :---: | :---: |
|  | 26.3 | The Contractor's obligations under this Clause 26 shall not apply to <br> (a) any materials that are supplied by the Employer under Sub-Clause 20.2 [Procurement], are normally consumed in operation, or have a normal life shorter than the Defect Liability Period stated herein <br> (b) any designs, specifications or other data designed, supplied or specified by or on behalf of the Employer or any matters for which the Contractor has disclaimed responsibility herein <br> (c) any other materials supplied, or any other work executed by or on behalf of the Employer, except for the work executed by the Employer under SubClause 26.7. |
|  | 26.4 | The Employer shall give the Contractor a notice stating the nature of any such defect together with all available evidence thereof, promptly following the discovery thereof. The Employer shall afford all reasonable opportunity for the Contractor to inspect any such defect. |
|  | 26.5 | The Employer shall afford the Contractor all necessary access to the Facilities and the Site to enable the Contractor to perform its obligations under this Clause 26. <br> The Contractor may, with the consent of the Employer, remove from the Site any Goods or any part of the Facilities that are defective if the nature of the defect, and/or any damage to the Facilities caused by the defect, is such that repairs cannot be expeditiously carried out at the Site. |
|  | 26.6 | If the repair, replacement or making good is of such a character that it may affect the efficiency of the Facilities or any part thereof, the Employer may give to the Contractor a notice requiring that tests of the defective part of the Facilities shall be made by the Contractor immediately upon completion of such remedial work, whereupon the Contractor shall carry out such tests. <br> If such part fails the tests, the Contractor shall carry out further repair, replacement or making good (as the case may be) until that part of the Facilities passes such tests. The tests shall be agreed upon by the Employer and the Contractor. |
|  | 26.7 | If the Contractor fails to commence the work necessary to remedy such defect or any damage to the Facilities caused by such defect within a reasonable time (which shall in no event be considered to be less than fifteen (15) |


|  |  | days), the Employer may, following notice to the Contractor, proceed to do such work, and the reasonable costs incurred by the Employer in connection therewith shall be paid to the Employer by the Contractor or may be deducted by the Employer from any monies due the Contractor or claimed under the Performance Security. |
| :---: | :---: | :---: |
|  | 26.8 | If the Facilities or any part thereof cannot be used by reason of such defect and/or making good of such defect, the Defect Liability Period of the Facilities or such part, as the case may be, shall be extended by a period equal to the period during which the Facilities or such part cannot be used by the Employer because of any of the aforesaid reasons. |
|  | 26.9 | Except as provided in this Clauses 2 and 31 [Care of Facilities], the Contractor shall be under no liability whatsoever and howsoever arising, and whether under the Contract or at law, in respect of defects in the Facilities or any part thereof, the Goods, design or engineering or work executed that appear after Completion of the Facilities or any part thereof, except where such defects are the result of the gross negligence, fraud, criminal or willful action of the Contractor. |
|  | 26.10 | In addition, the Contractor shall also provide an extended warranty for any such component of the Facilities and during the period of time as may be specified in the SCC. Such obligation shall be in addition to the defect liability specified under Sub-Clause 26.2. |
| 27. Functional Guarantees | 27.1 | The Contractor guarantees that during the Guarantee Test, the Facilities and all parts thereof shall attain the Functional Guarantees specified in the corresponding Appendix (Functional Guarantees) to the Agreement, subject to and upon the conditions therein specified. |
|  | 27.2 | If, for reasons attributable to the Contractor, the minimum level of the Functional Guarantees specified in the corresponding Appendix (Functional Guarantees) to the Agreement are not met either in whole or in part, the Contractor shall at its cost and expense make such changes, modifications and/or additions to the Plant or any part thereof as may be necessary to meet at least the minimum level of such Guarantees. The Contractor shall notify the Employer upon completion of the necessary changes, modifications and/or additions, and shall request the Employer to repeat the Guarantee Test until the minimum level of the Guarantees has been met. If the Contractor eventually fails to meet the minimum level of Functional Guarantees, the Employer may consider termination of the Contract, pursuant to Sub-Clause 41.2.2 [Termination]. |
|  | 27.3 | If, for reasons attributable to the Contractor, the Functional Guarantees specified in the corresponding Appendix (Functional Guarantees) to the Agreement are not attained either in whole or in part, but the minimum level of |

$\left.\begin{array}{|l|l|l|}\hline & \begin{array}{l}\text { the Functional Guarantees specified in the said Appendix } \\ \text { to the Agreement is met, the Contractor shall, at the } \\ \text { Contractor's option, either }\end{array} \\ \begin{array}{l}\text { (a) make such changes, modifications and/or additions to } \\ \text { the Facilities or any part thereof that are necessary to } \\ \text { attain the Functional Guarantees at its cost and } \\ \text { expense, and shall request the Employer to repeat } \\ \text { the Guarantee Test or }\end{array} \\ \hline \text { (b) pay liquidated damages to the Employer in respect of } \\ \text { the failure to meet the Functional Guarantees in } \\ \text { accordance with the provisions in the corresponding } \\ \text { Appendix (Functional Guarantees) to the Agreement. }\end{array}\right\}$

|  |  | settlement of any such proceedings or claim. <br> If the Contractor fails to notify the Employer within twentyeight (28) days after receipt of such notice that it intends to conduct any such proceedings or claim, then the Employer shall be free to conduct the same on its own behalf. Unless the Contractor has so failed to notify the Employer within the twenty-eight (28) day period, the Employer shall make no admission that may be prejudicial to the defense of any such proceedings or claim. <br> The Employer shall, at the Contractor's request, afford all available assistance to the Contractor in conducting such proceedings or claim, and shall be reimbursed by the Contractor for all reasonable expenses incurred in so doing. |
| :---: | :---: | :---: |
|  | 28.3 | The Employer shall indemnify and hold harmless the Contractor and its employees, officers and Subcontractors from and against any and all suits, actions or administrative proceedings, claims, demands, losses, damages, costs, and expenses of whatsoever nature, including attorney's fees and expenses, which the Contractor may suffer as a result of any infringement or alleged infringement of any patent, utility model, registered design, trademark, copyright or other intellectual property right registered or otherwise existing at the date of the Contract arising out of or in connection with any design, data, drawing, specification, or other documents or materials provided or designed by or on behalf of the Employer. |
| 29. Limitation of Liability | 29.1 | Except in cases of criminal negligence or willful misconduct, <br> (a) the Contractor shall not be liable to the Employer, whether in contract, tort, or otherwise, for any indirect or consequential loss or damage, loss of use, loss of production, or loss of profits or interest costs, provided that this exclusion shall not apply to any obligation of the Contractor to pay liquidated damages to the Employer and <br> (b) the aggregate liability of the Contractor to the Employer, whether under the Contract, in tort or otherwise, shall not exceed the total Contract Price, provided that this limitation shall not apply to the cost of repairing or replacing defective equipment, or to any obligation of the Contractor to indemnify the Employer with respect to patent infringement. |

## G. Risk Distribution

| 30. Transfer of Ownership | 30.1 | Ownership of the Goods (including spare parts) to be imported into the United Republic of Tanzania shall be transferred to the Employer upon loading on to the mode of transport to be used to convey the Goods from the country of origin. |
| :---: | :---: | :---: |
|  | 30.2 | Ownership of the Goods (including spare parts) procured in the United Republic of Tanzania where the Site is located shall be transferred to the Employer when the Goods are brought on to the Site. |
|  | 30.3 | Ownership of the Contractor's Equipment used by the Contractor and its Subcontractors in connection with the Contract shall remain with the Contractor or its Subcontractors. |
|  | 30.4 | Ownership of any Goods in excess of the requirements for the Facilities shall revert to the Contractor upon Completion of the Facilities or at such earlier time when the Employer and the Contractor agree that the Goods in question are no longer required for the Facilities. |
|  | 30.5 | Notwithstanding the transfer of ownership of the Goods, the responsibility for care and custody thereof together with the risk of loss or damage thereto shall remain with the Contractor pursuant to Clause 31 [Care of Facilities] hereof until Completion of the Facilities or the part thereof in which such Goods are incorporated. |
| 31. Care of Facilities | 31.1 | The Contractor shall be responsible for the care and custody of the Facilities or any part thereof until the date of Completion of the Facilities pursuant to Clause 23 [Completion of the Facilities] or, where the Contract provides for Completion of the Facilities in parts, until the date of Completion of the relevant part, and shall make good at its own cost any loss or damage that may occur to the Facilities or the relevant part thereof from any cause whatsoever during such period. The Contractor shall also be responsible for any loss or damage to the Facilities caused by the Contractor or its Subcontractors in the course of any work carried out, pursuant to Clause 26 [Defects Liability Period]. Notwithstanding the foregoing, the Contractor shall not be liable for any loss or damage to the Facilities or that part thereof caused by reason of any of the matters specified or referred to in paragraphs (a), (b) and (c) of Sub-Clauses 31.2 and 37.1 [War Risks]. |
|  | 31.2 | If any loss or damage occurs to the Facilities or any part thereof or to the Contractor's temporary facilities by reason of <br> (a) (insofar as they relate to the United Republic of Tanzania, where the Site is located) nuclear reaction, nuclear radiation, radioactive contamination, pressure wave caused by aircraft or other aerial objects, or any other occurrences that an experienced contractor |


|  |  | could not reasonably foresee, or if reasonably foreseeable could not reasonably make provision for or insure against, insofar as such risks are not normally insurable on the insurance market and are mentioned in the general exclusions of the policy of insurance, including War Risks and Political Risks, taken out under Clause 33 [Insurance] hereof <br> (b) any use or occupation by the Employer or any third party (other than a Subcontractor) authorized by the Employer of any part of the Facilities <br> (c) any use of or reliance upon any design, data or specification provided or designated by or on behalf of the Employer, or any such matter for which the Contractor has disclaimed responsibility herein, <br> the Employer shall pay to the Contractor all sums payable in respect of the Facilities executed, notwithstanding that the same be lost, destroyed or damaged, and will pay to the Contractor the replacement value of all temporary facilities and all parts thereof lost, destroyed or damaged. If the Employer requests the Contractor in writing to make good any loss or damage to the Facilities thereby occasioned, the Contractor shall make good the same at the cost of the Employer in accordance with Clause 38 [Change in the Facilities]. If the Employer does not request the Contractor in writing to make good any loss or damage to the Facilities thereby occasioned, the Employer shall either request a change in accordance with Clause 38, excluding the performance of that part of the Facilities thereby lost, destroyed or damaged, or, where the loss or damage affects a substantial part of the Facilities, the Employer shall terminate the Contract pursuant to Sub-Clause 42.1 hereof. |
| :---: | :---: | :---: |
|  | 31.3 | The Contractor shall be liable for any loss of or damage to any Contractor's Equipment, or any other property of the Contractor used or intended to be used for purposes of the Facilities, except (i) as mentioned in Sub-Clause 31.2 [Care of the Facilities] (with respect to the Contractor's temporary facilities), and (ii) where such loss or damage arises by reason of any of the matters specified in Sub-Clauses 31.2 (b) and (c) and 37.1 [War Risks]. |
|  | 31.4 | With respect to any loss or damage caused to the Facilities or any part thereof or to the Contractor's Equipment by reason of any of the matters specified in Sub-Clause 37.1, the provisions of Sub- Clause 37.3 shall apply. |
| 32. Loss of or <br> Damage to Property; Accident or Injury to Workers; Indemnification | 32.1 | Subject to Sub-Clause 32.3, the Contractor shall indemnify and hold harmless the Employer and its employees and officers from and against any and all suits, actions or administrative proceedings, claims, demands, losses, damages, costs, and expenses of whatsoever nature, including attorney's fees and |


|  |  | expenses, in respect of the death or injury of any person <br> or loss of or damage to any property (other than the <br> Facilities whether accepted or not), arising in connection <br> with the supply and installation of the Facilities and by <br> reason of the negligence of the Contractor or its <br> Subcontractors, or their employees, officers or agents, <br> except any injury, death or property damage caused by <br> the negligence of the Employer, its contractors, <br> employees, officers or agents. |
| :--- | :--- | :--- |
| 32.2 | If any proceedings are brought or any claim is made <br> against the Employer that might subject the Contractor to <br> liability under Sub-Clause 32.1, the Employer shall <br> promptly give the Contractor a notice thereof and the <br> Contractor may at its own expense and in the Employer's <br> name conduct such proceedings or claim and any <br> negotiations for the settlement of any such proceedings <br> or claim. <br> If the Contractor fails to notify the Employer within twenty- <br> eight (28) days after receipt of such notice that it intends <br> to conduct any such proceedings or claim, then the <br> Employer shall be free to conduct the same on its own <br> behalf. Unless the Contractor has so failed to notify the <br> Employer within the twenty-eight (28) day period, the <br> Employer shall make no admission that may be <br> prejudicial to the defense of any such proceedings or <br> claim. |  |
| The Employer shall, at the Contractor's request, afford all |  |  |$|$| The |
| :--- | :--- |
| available assistance to the Contractor in conducting such |
| proceedings or claim, and shall be reimbursed by the |
| Contractor for all reasonable expenses incurred in so |
| doing. |


|  |  | the insurers and the form of the policies shall be subject to the approval of the Employer, who should not unreasonably withhold such approval. <br> (a) Cargo Insurance During Transport:Covering loss or damage occurring while in transit from the Contractor's or Subcontractor's works or stores until arrival at the Site, to the Goods (including spare parts therefore) and to the Contractor's Equipment. <br> (b) Installation All Risks Insurance: Covering physical loss or damage to the Facilities at the Site, occurring prior to Completion of the Facilities, with an extended maintenance coverage for the Contractor's liability in respect of any loss or damage occurring during the Defect Liability Period while the Contractor is on the Site for the purpose of performing its obligations during the Defect Liability Period. <br> (c) Third Party Liability Insurance: Covering bodily injury or death suffered by third parties (including the Employer's personnel) and loss of or damage to property occurring in connection with the supply and installation of the Facilities. <br> (d) Automobile Liability Insurance: Covering use of all vehicles used by the Contractor or its Subcontractors (whether or not owned by them) in connection with the execution of the Contract. <br> (e) Workers' Compensation: In accordance with the statutory requirements applicable in United Republic of Tanzania. <br> (f) Employer's Liability: In accordance with the statutory requirements applicable in United Republic of Tanzania. <br> (g) Other Insurances: Such other insurances as may be specifically agreed upon by the parties hereto as listed in the said the corresponding Appendix. |
| :---: | :---: | :---: |
|  | 33.2 | The Employer shall be named as co-insured under all insurance policies taken out by the Contractor pursuant to Sub-Clause 33.1, except for the Third-Party Liability, Workers' Compensation and Employer's Liability Insurances, and the Contractor's Subcontractors shall be named as co-insured's under all insurance policies taken out by the Contractor pursuant to Sub-Clause 33.1 except for the Cargo Insurance During Transport, Workers' Compensation and Employer's Liability Insurances. All insurer's rights of subrogation against such co-insured's for losses or claims arising out of the performance of the Contract shall be waived under such policies. |
|  | 33.3 | The Contractor shall, in accordance with the provisions of the corresponding Appendix (Insurance Requirements) to the Agreement, deliver to the Employer certificates of |

$\left.\begin{array}{|l|l|l|}\hline & & \begin{array}{l}\text { insurance (or copies of the insurance policies) as } \\ \text { evidence that the required policies are in full force and } \\ \text { effect. The certificates shall provide that no less than } \\ \text { twenty-one (21) days' notice shall be given to the } \\ \text { Employer by insurers prior to cancellation or material } \\ \text { modification of a policy. }\end{array} \\ \hline 33.4 & \begin{array}{l}\text { The Contractor shall ensure that, where applicable, its } \\ \text { Subcontractor(s) shall take out and maintain in effect } \\ \text { adequate insurance policies for their personnel and } \\ \text { vehicles and for work executed by them under the } \\ \text { Contract, unless such Subcontractors are covered by the } \\ \text { policies taken out by the Contractor. }\end{array} \\ \hline 33.5 & \begin{array}{l}\text { The Employer shall at its expense take out and maintain in } \\ \text { effect during the performance of the Contract those } \\ \text { insurances specified in the corresponding Appendix } \\ \text { (Insurance Requirements) to the Agreement, in the sums }\end{array} \\ \text { and with the deductibles and other conditions specified in } \\ \text { the said Appendix. The Contractor and the Contractor's } \\ \text { Subcontractors shall be named as co-insured's under all }\end{array}\right\}$

| 33.7 | Unless otherwise provided in the Contract, the Contractor <br> shall prepare and conduct all and any claims made under <br> the policies effected by it pursuant to this Clause 37, and <br> all monies payable by any insurers shall be paid to the <br> Contractor. The Employer shall give to the Contractor all <br> such reasonable assistance as may be required by the <br> Contractor. With respect to insurance claims in which the <br> Employer's interest is involved, the Contractor shall not <br> give any release or make any compromise with the <br> insurer without the prior written consent of the Employer. <br> With respect to insurance claims in which the <br> Contractor's interest is involved, the Employer shall not <br> give any release or make any compromise with the <br> insurer without the prior written consent of the Contractor. |  |
| :--- | :--- | :--- |
| 34.. Unforeseen | 34.1 | If, during the execution of the Contract, the Contractor <br> shall encounter on the Site any physical conditions (other <br> than climatic conditions) or artificial obstructions that <br> could not have been reasonably foreseen prior to the <br> date of the Agreement by an experienced contractor on <br> the basis of reasonable examination of the data relating <br> to the Facilities (including any data as to boring tests) <br> provided by the Employer, and on the basis of information <br> that it could have obtained from a visual inspection of the <br> Site (if access thereto was available) or other data readily <br> available to it relating to the Facilities, and if the <br> Contractor determines that it will in consequence of such <br> conditions or obstructions incur additional cost and |
| expense or require additional time to perform its |  |  |
| obligations under the Contract that would not have been |  |  |
| required if such physical conditions or artificial |  |  |$|$


| 34.3 | Any reasonable additional cost and expense incurred by <br> the Contractor in following the instructions from the Project <br> Manager to overcome such physical conditions or artificial <br> obstructions referred to in Clause 34.1 [Unforeseen <br> Conditions] shall be paid by the Employer to the <br> Contractor as an addition to the Contract Price. |  |
| :--- | :--- | :--- |
| 34.4 | If the Contractor is delayed or impeded in the performance <br> of the Contract because of any such physical conditions <br> or artificial obstructions referred to in Clause 34.1, the <br> Time for Completion shall be extended in accordance <br> with Clause 39 [Extension of Time for Completion] |  |
| 35. Change in |  |  |
| Laws and |  |  |
| Regulations | 35.1 | If, after the date twenty-eight (28) days prior to the date of <br> Tender submission, in the United Republic of Tanzania, <br> any law, regulation, ordinance, order or by-law having the <br> force of law is enacted, promulgated, abrogated or <br> changed (which shall be deemed to include any change <br> in interpretation or application by the competent <br> authorities) that subsequently affects the costs and <br> expenses of the Contractor and/or the Time for <br> Completion, the Contract Price shall be correspondingly <br> increased or decreased, and/or the Time for Completion <br> shall be reasonably adjusted to the extent that the <br> Contractor has thereby been affected in the performance |
| of ony of its obligations under the Contract. |  |  |$|$


|  |  | physical disaster <br> (f) <br> shortage of labour, materials or utilities where caused <br> by circumstances that are themselves Force Majeure. |
| :--- | :--- | :--- |
| 36.2 | If either party is prevented, hindered or delayed from or in <br> performing any of its obligations under the Contract by an <br> event of Force Majeure, then it shall notify the other in <br> writing of the occurrence of such event and the <br> circumstances thereof within fourteen (14) days after the <br> occurrence of such event. |  |
| 36.3 | The party who has given such notice shall be excused <br> from the performance or punctual performance of its <br> obligations under the Contract for so long as the relevant <br> event of Force Majeure continues and to the extent that <br> such party's performance is prevented, hindered or <br> delayed. The Time for Completion shall be extended in <br> accordance with Clause 39 \{Extension of Time for <br> Completion]. |  |
| 36.4 | The party or parties affected by the event of Force <br> Majeure shall use reasonable efforts to mitigate the effect <br> thereof upon its or their performance of the Contract and <br> to fulfill its or their obligations under the Contract, but <br> without prejudice to either party's right to terminate the <br> Contract under Sub-Clauses 36.6 and 37.5 [War Risks]. |  |
| 36.5 | No delay or nonperformance by either party hereto caused <br> by the occurrence of any event of Force Majeure shall <br> (a) constitute a default or breach of the Contract <br> (b) (subject to Sub-Clauses 31.2 [Care of Facilities], and <br> 37.3 and 37.4 [ War Risks] give rise to any claim for <br> damages or additional cost or expense occasioned |  |
| thereby |  |  |


|  |  | payments to the Contractor herein. |
| :--- | :--- | :--- |
| 37. War Risks | "War Risks" shall mean any event specified in paragraphs <br> (a) and (b) of Sub Clause 36.1 [Force Majeure] and any <br> explosion or impact of any mine, bomb, shell, grenade or <br> other projectile, missile, munitions or explosive of war, <br> occurring or existing in or near the United Republic of <br> Tanzania where the Site is located. |  |
| 37.2 | Notwithstanding anything contained in the Contract, the <br> Contractor shall have no liability whatsoever for or with <br> respect to <br> (a) destruction of or damage to Facilities, Goods, or <br> any part thereof |  |
| (b) destruction of or damage to property of the |  |  |
| Employer or any third party |  |  |$|$| (c) injury or loss of life |
| :--- |


|  |  are in any way attributable to, consequent on, resulting <br> from, or in any way connected with any War Risks, <br> provided that the Contractor shall as soon as practicable <br> notify the Employer in writing of any such increased cost. <br> 37.5 If during the performance of the Contract any War Risks <br> shall occur that financially or otherwise materially affect <br> the execution of the Contract by the Contractor, the <br> Contractor shall use its reasonable efforts to execute the <br> Contract with due and proper consideration given to the <br> safety of its and its Subcontractors' personnel engaged in <br> the work on the Facilities, provided, however, that if the <br> execution of the work on the Facilities becomes <br> impossible or is substantially prevented for a single period <br> of more than sixty (60) days or an aggregate period of <br> more than one hundred and twenty (120) days on account <br> of any War Risks, the parties will attempt to develop a <br> mutually satisfactory solution, failing which either party <br> may terminate the Contract by giving a notice to the other. <br> 37.6 In the event of termination pursuant to Sub-Clauses .37.3 <br> or 37.5, the rights and obligations of the Employer and the <br> Contractor shall be specified in Sub-Clauses 41.1.2 and <br> 41.1 .3 [Termination].  |
| :--- | :--- | :--- |

## H. Change in Contract Elements

| 38. Change in the Facilities | 38.1 | Introducing a Change <br> 38.1.1 Subject to Sub-Clauses 38.2.5 and 38.2.7, the Employer shall have the right to propose, and subsequently require, that the Project Manager order the Contractor from time to time during the performance of the Contract to make any change, modification, addition or deletion to, in or from the Facilities (hereinafter called "Change"), provided that such Change falls within the general scope of the Facilities and does not constitute unrelated work and that it is technically practicable, taking into account both the state of advancement of the Facilities and the technical compatibility of the Change envisaged with the nature of the Facilities as specified in the Contract. <br> 38.1.2 The Contractor may from time to time during its performance of the Contract propose to the Employer (with a copy to the Project Manager) any Change that the Contractor considers necessary or desirable to improve the quality, efficiency or safety of the Facilities. The Employer may at its discretion approve or reject any Change proposed by the Contractor, provided that the Employer shall approve any Change proposed by the Contractor to ensure the safety of the Facilities. |
| :---: | :---: | :---: |




|  |  | the Contractor to proceed with the Change by <br> issue of a "Pending Agreement Change Order." |
| :--- | :--- | :--- |
| 38.2.10 Upon receipt of a Pending Agreement Change |  |  |
| Order, the Contractor shall immediately proceed |  |  |
| with effecting the Changes covered by such |  |  |
| Order. The parties shall thereafter attempt to |  |  |
| reach agreement on the outstanding issues |  |  |
| under the Change Proposal. |  |  |\(\left|\begin{array}{l}38.2.11 If the parties cannot reach agreement within sixty <br>

(60) days from the date of issue of the Pending <br>
Agreement Change Order, then the matter may <br>
be referred to the Dispute Avoidance and <br>
Resolution Board in accordance with the <br>
provisions of Clause 46 [Obtaining Disputes <br>
Adjudication Board Decision].\end{array}\right|\)

|  |  | Agreement, or any activity, act or omission of any other contractors employed by the Employer or <br> (f) any other matter specifically mentioned in the Contract by such period as shall be fair and reasonable in all the circumstances and as shall fairly reflect the delay or impediment sustained by the Contractor. |
| :---: | :---: | :---: |
|  | 39.2 | Except where otherwise specifically provided in the Contract, the Contractor shall submit to the Project Manager a notice of a claim for an extension of the Time for Completion, together with particulars of the event or circumstance justifying such extension as soon as reasonably practicable after the commencement of such event or circumstance. As soon as reasonably practicable after receipt of such notice and supporting particulars of the claim, the Employer and the Contractor shall agree upon the period of such extension. In the event that the Contractor does not accept the Employer's estimate of a fair and reasonable time extension, the Contractor shall be entitled to refer the matter the Dispute Avoidance and Resolution Board, pursuant to Clause 46.1. |
|  | 39.3 | The Contractor shall at all times use its reasonable efforts to minimize any delay in the performance of its obligations under the Contract. |
|  | 39.4 | In all cases where the Contractor has given a notice of a claim for an extension of time under Sub-Clause 39.2, the Contractor shall consult with the Project Manager in order to determine the steps (if any) which can be taken to overcome or minimize the actual or anticipated delay. The Contractor shall there after comply with all reasonable instructions which the Project Manager shall give in order to minimize such delay. If compliance with such instructions shall cause the Contractor to incur extra costs and the Contractor is entitled to an extension of time under Sub-Clause 39.1, the amount of such extra costs shall be added to the Contract Price. |
| 40. Suspension | 40.1 | The Employer may request the Project Manager, by notice to the Contractor, to order the Contractor to suspend performance of any or all of its obligations under the Contract. Such notice shall specify the obligation of which performance is to be suspended, the effective date of the suspension and the reasons thereof. The Contractor shal thereupon suspend performance of such obligation (except those obligations necessary for the care or preservation of the Facilities) until ordered in writing to resume such performance by the Project Manager. |
|  | 40.2 | If, by virtue of a suspension order given by the Project Manager, other than by reason of the Contractor's default or breach of the Contract, the Contractor's performance of any of its obligations is suspended for an aggregate period of more than ninety (90) days, then at any time thereafter |


|  |  | and provided that at that time such performance is still suspended, the Contractor may give a notice to the Project Manager requiring that the Employer shall, within twenty-eight (28) days of receipt of the notice, order the resumption of such performance or request and subsequently order a change in accordance with Clause 38 [Change in the Facilities], excluding the performance of the suspended obligations from the Contract. |
| :---: | :---: | :---: |
|  | 40.3 | If the Employer fails to do so within such period, the Contractor may, by a further notice to the Project Manager, elect to treat the suspension, where it affects a part only of the Facilities, as a deletion of such part in accordance with Clause 38 [Change in the Facilities] or, where it affects the whole of the Facilities, as termination of the Contract under Sub-Clause 41.1. |
|  | 40.4 | If: <br> (a) the Employer has failed to pay the Contractor any sum due under the Contract within the specified period, has failed to approve any invoice or supporting documents without just cause pursuant to the corresponding Appendix (Terms and Procedures of Payment) to the Agreement, or commits a substantial breach of the Contract, the Contractor may give a notice to the Employer that requires payment of such sum, with interest thereon as stipulated in Sub-Clause 11.3 [Terms of Payment], requires approval of such invoice or supporting documents, or specifies the breach and requires the Employer to remedy the same, as the case may be. If the Employer fails to pay such sum together with such interest, fails to approve such invoice or supporting documents or give its reasons for withholding such approval, or fails to remedy the breach or take steps to remedy the breach within fourteen (14) days after receipt of the Contractor's notice or <br> (b) the Contractor is unable to carry out any of its obligations under the Contract for any reason attributable to the Employer, including but not limited to the Employer's failure to provide possession of or access to the Site or other areas in accordance with Sub-Clause 9.2 [Employer's Responsibilities], or failure to obtain any governmental permit necessary for the execution and/or completion of the Facilities, <br> then the Contractor may by fourteen (14) days' notice to the Employer suspend performance of all or any of its obligations under the Contract or reduce the rate of progress. |
|  | 40.5 | If the Contractor's performance of its obligations is suspended or the rate of progress is reduced pursuant to this Clause 40, then the Time for Completion shall be |


|  |  | extended in accordance with Sub-Clause 39.1 [Extension of Time for Completion], and any and all additional costs or expenses incurred by the Contractor as a result of such suspension or reduction shall be paid by the Employer to the Contractor in addition to the Contract Price, except in the case of suspension order or reduction in the rate of progress by reason of the Contractor's default or breach of the Contract. |
| :---: | :---: | :---: |
|  | 40.6 | During the period of suspension, the Contractor shall not remove from the Site any Goods, any part of the Facilities or any Contractor's Equipment, without the prior written consent of the Employer. |
| 41. Termination | 41.1 | Termination for Employer's Convenience <br> 41.1.1 The Employer may at any time terminate the Contract for any reason by giving the Contractor a notice of termination that refers to this SubClause 41.1. <br> 41.1.2 Upon receipt of the notice of termination under Sub-Clause 41.1.1, the Contractor shall either immediately or upon the date specified in the notice of termination <br> (a) cease all further work, except for such work as the Employer may specify in the notice of termination for the sole purpose of protecting that part of the Facilities already executed, or any work required to leave the Site in a clean and safe condition <br> (b) terminate all subcontracts, except those to be assigned to the Employer pursuant to paragraph (d) (ii) below <br> c) remove all Contractor's Equipment from the Site, repatriate the Contractor's and its Subcontractors' personnel from the Site, remove from the Site any wreckage, rubbish and debris of any kind, and leave the whole of the Site in a clean and safe condition <br> (d) In addition, the Contractor, subject to the payment specified in Sub-Clause 41.1.3, shall <br> (i) deliver to the Employer the parts of the Facilities executed by the Contractor up to the date of termination <br> (ii) to the extent legally possible, assign to the Employer all right, title and benefit of the Contractor to the Facilities and to the Goods as of the date of termination, and, as may be |



|  |  | is appointed over any part of its undertaking or assets, or if the Contractor takes or suffers any other analogous action in consequence of debt <br> (b) if the Contractor assigns or transfers the Contract or any right or interest therein in violation of the provision of Clause 42 [Assignment]. <br> (c) if the Contractor, in the judgment of the Employer has engaged in corrupt, coercive, collusive, obstructive or fraudulent practices in competing for or in executing the Contract. <br> For the purpose of this paragraph: <br> i. "corrupt practice" means the offering, giving receiving or soliciting of anything of value to influence the action of a public officer in the procurement process or contract execution; <br> ii. "coercive practice" means impairing or harming, or threatening to impair or harm directly or indirectly, any party or the property of the party for the purpose of influencing improperly the action or that party in connection with public procurement or in furtherance of corrupt practice or fraudulent practice; <br> iii. "fraudulent practice" means a misrepresentation of facts in order to influence a procurement process or the execution of a contract to the detriment of the Government or a public body and includes collusive practices among tenderers, prior to or after submission designed to establish tender prices at artificial non-competitive levels and to deprive the Government of the benefits of free and open competition; <br> iv. "obstructive practice" means acts intended to materially impede access to required information in exercising a duty under this Act; <br> 41.2.2 If the Contractor <br> (a) has abandoned or repudiated the Contract <br> (b) has without valid reason failed to commence work on the Facilities promptly or has suspended (other than pursuant to Sub-Clause 40.2 [Suspension]) the progress of Contract performance for more than twenty-eight (28) days after receiving a written instruction from the Employer to proceed <br> (c) persistently fails to execute the Contract in accordance with the Contract or persistently neglects to carry out its |
| :---: | :---: | :---: |


|  | obligations under the Contract without just <br> cause <br> refuses or is unable to provide sufficient |
| :--- | :--- |
| materials, services or labour to execute |  |
| and complete the Facilities in the manner |  |
| specified in the programme furnished |  |
| under Sub-Clause 17.2 [Work Program] at |  |
| rates of progress that give reasonable |  |
| assurance to the Employer that the |  |
| Contractor can attain Completion of the |  |
| Facilities by the Time for Completion as |  |
| extended, |  |



|  | Employer shall pay the balance to the Contractor. <br> The Employer and the Contractor shall agree, in writing, on the computation described above and the manner in which any sums shall be paid. |
| :---: | :---: |
| 41.3 | Termination by Contractor <br> 41.3.1 If <br> (a) <br> the Employer has failed to pay the Contractor any sum due under the Contract within the specified period, has failed to approve any invoice or supporting documents without just cause pursuant to the corresponding Appendix (Terms and Procedures of Payment) of the Agreement, or commits a substantial breach of the Contract, the Contractor may give a notice to the Employer that requires payment of such sum, with interest thereon as stipulated in Sub-Clause 11.3 [Terms of Payment], requires approval of such invoice or supporting documents, or specifies the breach and requires the Employer to remedy the same, as the case may be. If the Employer fails to pay such sum together with such interest, fails to approve such invoice or supporting documents or give its reasons for withholding such approval, fails to remedy the breach or take steps to remedy the breach within fourteen (14) days after receipt of the Contractor's notice, or <br> (b) the Contractor is unable to carry out any of its obligations under the Contract for any reason attributable to the Employer, including but not limited to the Employer's failure to provide possession of or access to the Site or other areas or failure to obtain any governmental permit necessary for the execution and/or completion of the Facilities, <br> then the Contractor may give a notice to the Employer thereof, and if the Employer has failed to pay the outstanding sum, to approve the invoice or supporting documents, to give its reasons for withholding such approval, or to remedy the breach within twenty-eight (28) days of such notice, or if the Contractor is still unable to carry out any of its obligations under the Contract for any reason attributable to the Employer within twenty-eight (28) days of the said notice, the Contractor may by a further notice to the Employer referring to this SubClause 41.3.1, forthwith terminate the Contract. |


|  |  | 41.3.2 The Contractor may terminate the Contract forthwith by giving a notice to the Employer to that effect, referring to this Sub-Clause 41.3.2, if the Employer becomes bankrupt or insolvent, has a receiving order issued against it, compounds with its creditors, or, being a corporation, if a resolution is passed or order is made for its winding up (other than a voluntary liquidation for the purposes of amalgamation or reconstruction), a receiver is appointed over any part of its undertaking or assets, or if the Employer takes or suffers any other analogous action in consequence of debt. <br> 41.3.3 If the Contract is terminated under Sub-Clauses 41.3.1 or 41.3.2, then the Contractor shall immediately <br> (a) cease all further work, except for such work as may be necessary for the purpose of protecting that part of the Facilities already executed, or any work required to leave the Site in a clean and safe condition <br> (b) terminate all subcontracts, except those to be assigned to the Employer pursuant to paragraph (d) (ii) <br> (c) remove all Contractor's Equipment from the Site and repatriate the Contractor's and its Subcontractors' personnel from the Site. <br> (d) In addition, the Contractor, subject to the payment specified in Sub-Clause 41.3.4, shall <br> (i) deliver to the Employer the parts of the Facilities executed by the Contractor up to the date of termination <br> (ii) to the extent legally possible, assign to the Employer all right, title and benefit of the Contractor to the Facilities and to the Goods as of the date of termination, and, as may be required by the Employer, in any subcontracts concluded between the Contractor and its Subcontractors <br> (iii) deliver to the Employer all drawings, specifications and other documents prepared by the Contractor or its Subcontractors as of the date of termination in connection with the Facilities. <br> 41.3.4 If the Contract is terminated under Clauses 41.3.1 or 41.3.2, the Employer shall pay to the Contractor all payments specified in Sub-Clause 41.1.3, and reasonable compensation for all loss, except for loss of profit, or damage sustained by the Contractor arising out of, in connection with or |
| :---: | :---: | :---: |


|  |  | in consequence of such termination. <br> 41.3.5 Termination by the Contractor pursuant to this <br> Sub-Clause 41.3 is without prejudice to any other <br> rights or remedies of the Contractor that may be <br> exercised in lieu of or in addition to rights <br> conferred by Sub-Clause 41.3. |
| :--- | :--- | :--- |
|  | $\mathbf{4 1 . 4}$ | In this Clause 41, the expression "Facilities executed" <br> shall include all work executed, Installation Services <br> provided, and all Goods acquired (or subject to a legally <br> binding obligation to purchase) by the Contractor and <br> used or intended to be used for the purpose of the <br> Facilities, up to and including the date of termination. |
| 41.5 | In this Clause 41, in calculating any monies due from the <br> Employer to the Contractor, account shall be taken of any <br> sum previously paid by the Employer to the Contractor under <br> the Contract, including any advance payment paid pursuant <br> to the corresponding Appendix (Terms and Procedures of <br> Payment) to the Agreement. |  |
| 42. Assignment | 42.1 | Neither the Employer nor the Contractor shall, without the <br> express prior written consent of the other party (which <br> consent shall not be unreasonably withheld), assign to any <br> third party the Contract or any part thereof, or any right, <br> benefit, obligation or interest therein or thereunder, except <br> that the Contractor shall be entitled to assign either <br> absolutely or by way of charge any monies due and <br> payable to it or that may become due and payable to it <br> under the Contract. |

## I: Claims, Disputes and Arbitration

| 43. Contractor's <br> Claims | 43.1 | If the Contractor considers himself to be entitled to any <br> extension of the Time for Completion and/or any <br> additional payment, under any Clause of these <br> Conditions or otherwise in connection with the Contract, <br> the Contractor shall give notice to the Project Manager, <br> describing the event or circumstance giving rise to the <br> claim. The notice shall be given as soon as practicable, <br> and not later than 28 days after the Contractor became <br> aware, or should have become aware, of the event or <br> circumstance. |
| :--- | :--- | :--- |
|  | 43.2 | If the Contractor fails to give notice of a claim within <br> such period of 28 days, the Time for Completion shall <br> not be extended, the Contractor shall not be entitled to <br> additional payment, and the Employer shall be <br> discharged from all liability in connection with the claim. <br> Otherwise, the following provisions of this Sub-Clause <br> shall apply. |
| 43.3 | The Contractor shall also submit any other notices which <br> are required by the Contract, and supporting particulars <br> for the claim, all as relevant to such event or <br> circumstance. |  |


|  | 43.4 | The Contractor shall keep such contemporary records as may be necessary to substantiate any claim, either on the Site or at another location acceptable to the Project Manager. Without admitting the Employer's liability, the Project Manager may, after receiving any notice under this Sub-Clause, monitor the recordkeeping and/or instruct the Contractor to keep further contemporary records. The Contractor shall permit the Project Manager to inspect all these records, and shall (if instructed) submit copies to the Project Manager. |
| :---: | :---: | :---: |
|  | 43.5 | Within 42 days after the Contractor became aware (or should have become aware) of the event or circumstance giving rise to the claim, or within such other period as may be proposed by the Contractor and approved by the Project Manager, the Contractor shall send to the Project Manager a fully detailed claim which includes full supporting particulars of the basis of the claim and of the extension of time and/or additional payment claimed. If the event or circumstance giving rise to the claim has a continuing effect: <br> (a) this fully detailed claim shall be considered as interim; <br> (b) the Contractor shall send further interim claims at monthly intervals, giving the accumulated delay and/or amount claimed, and such further particulars as the Project Manager may reasonably require; and <br> (c) the Contractor shall send a final claim within 28 days after the end of the effects resulting from the event or circumstance, or within such other period as may be proposed by the Contractor and |
|  | 43.6 | Within 42 days after receiving a claim or any further particulars supporting a previous claim, or within such other period as may be proposed by the Project Manager and approved by the Contractor, the Project Manager shall respond with approval, or with disapproval and detailed comments. He may also request any necessary further particulars, but shall nevertheless give his response on the principles of the claim within the above defined time period. |
|  | 43.7 | The Project Manager shall agree with the Contractor or estimate: (i) the extension (if any) of the Time for Completion (before or after its expiry) in accordance with Clause 39 [Extension of Time for Completion], and/or (ii) the additional payment (if any) to which the Contractor is entitled under the Contract. |
|  | 43.8 | Each Payment Certificate shall include such additional payment for any claim as have been reasonably substantiated as due under the relevant provision of the |


|  |  | Contract. Unless and until the particulars supplied are <br> sufficient to substantiate the whole of the claim, the <br> Contractor shall only be entitled to payment for such part <br> of the claim as he has been able to substantiate. |
| :--- | :--- | :--- |
|  | 43.9 | If the Project Manager does not respond within the <br> timeframe defined in this Clause, either Party may <br> consider that the claim is rejected by the Project <br> Manager and any of the Parties may refer it to the <br> Dispute Avoidance and Resolution Board in accordance <br> with Sub-Sub-Clause 46.4 [Obtaining Dispute Avoidance <br> and Resolution Board's Decision]. |
|  | 43.10 | The requirements of this Sub-Clause are in addition to <br> those of any other Sub-Clause which may apply to a <br> claim. If the Contractor fails to comply with this or <br> another Sub-Clause in relation to any claim, any <br> extension of time and/or additional payment shall take <br> account of the extent (if any) to which the failure has <br> prevented or prejudiced proper investigation of the <br> claim, unless the claim is excluded under the second <br> paragraph of this Sub-Clause. |
| 44. Appointment <br> of the Dispute <br> Avoidance and <br> Resolution Board | 44.1 | Disputes shall be referred to a DARB for decision in <br> accordance with Sub-Clause 46.4 [Obtaining Dispute <br> Avoidance and Resolution Board's Decision]. The <br> Parties shall appoint a DARB by the date stated in the <br> Scc. |
| 44.2 | The DARB shall comprise, as stated in the SCC, either <br> one or three suitably qualified persons ("the members"), <br> each of whom shall be fluent in the language for <br> communication defined in the Contract and shall be a <br> professional experienced in the type of construction <br> involved in the Works and with the interpretation of <br> contractual documents. If the number is not so stated and <br> the Parties do not agree otherwise, the DARB shall <br> comprise three persons, one of whom shall serve as <br> chairman. |  |
| 44.3 | If the Parties have not jointly appointed the DARB 21 <br> days before the date stated in the SCC and the DARB <br> is to comprise three persons, each Party shall nominate <br> one member for the approval of the other Party. The first <br> two members shall recommend and the Parties shall <br> agree upon the third member, who shall act as <br> chairman. |  |
| 44.4 | The agreement between the Parties and either the sole <br> member or each of the three members shall incorporate <br> by reference the General Conditions of Dispute <br> Avoidance and Resolution Board Agreement contained <br> in the Appendix B to these General Conditions, with <br> such amendments as are agreed between them. |  |
| The terms of the remuneration of either the sole member <br> or each of the three members, including the |  |  |


|  |  | remuneration of any expert whom the DARB consults, shall be mutually agreed upon by the Parties when agreeing the terms of appointment of the member or such expert (as the case may be). Each Party shall be responsible for paying one-half of this remuneration. |
| :---: | :---: | :---: |
|  | 44.6 | If a member declines to act or is unable to act as a result of death, disability, resignation or termination of appointment, a replacement shall be appointed in the same manner as the replaced person was required to have been nominated or agreed upon, as described in this Sub-Clause. |
|  | 44.7 | The appointment of any member may be terminated by mutual agreement of both Parties, but not by the Employer or the Contractor acting alone. Unless otherwise agreed by both Parties, the appointment of the DARB (including each member) shall expire when the discharge referred to in Sub-Clause 50.1 shall have become effective. |
| 45. Failure to Agree on the Composition of the Dispute Avoidance and Resolution Board | 45.1 | If any of the following conditions the Parties fail to agree upon the appointment of the sole member of the DARB by the date stated in the first paragraph of Clause 44, [Appointment of the Dispute Avoidance and Resolution Board], <br> a) either Party fails to nominate a member (for approval by the other Party) or fails to approve a member nominated by the other Party, of a DARB of three persons by such date, <br> b) the Parties fail to agree upon the appointment of the third member (to act as chairman) of the DARB by such date, or <br> c) the Parties fail to agree upon the appointment of a replacement person within 42 days after the date on which the sole member or one of the three members declines to act or is unable to act as a result of death, disability, resignation or termination of appointment, <br> then the Appointing Entity or official named in the SCC shall, upon the request of either or both of the Parties and after due consultation with both Parties, appoint this member of the DARB. This appointment shall be final and conclusive. Each Party shall be responsible for paying one-half of the remuneration of the appointing entity or official. |
| $46 \quad$ Obtaining <br> Dispute <br> Avoidance and Resolution Board's Decision | 46.1 | If a dispute (of any kind whatsoever) arises between the Parties in connection with, or arising out of, the Contract or the execution of the Works, including any dispute as to any certificate, determination, instruction, opinion or valuation of the Project Manager, either Party may refer the dispute in writing to the DARB for its decision, with copies to the other Party and the Project Manager. Such |


|  |  | reference shall state that it is given under this SubClause. |
| :---: | :---: | :---: |
|  | 46.2 | For a DARB of three persons, the DARB shall be deemed to have received such reference on the date when it is received by the chairman of the DARB. |
|  | 46.3 | Both Parties shall promptly make available to the DARB all such additional information, further access to the Site, and appropriate facilities, as the DARB may require for the purposes of making a decision on such dispute. The DARB shall be deemed to be not acting as arbitrator(s). |
|  | 46.4 | Within 84 days after receiving such reference, or within such other period as may be proposed by the DARB and approved by both Parties, the DARB shall give its decision, which shall be reasoned and shall state that it is given under this Sub-Clause. The decision shall be binding on both Parties, who shall promptly give effect to it unless and until it shall be revised in an amicable settlement or an arbitral award as described below. Unless the Contract has already been abandoned, repudiated or terminated, the Contractor shall continue to proceed with the Works in accordance with the Contract. |
|  | 46.5 | If either Party is dissatisfied with the DARB's decision, then either Party may, within 28 days after receiving the decision, give notice to the other Party of its dissatisfaction and intention to commence arbitration. If the DARB fails to give its decision within the period of 84 days (or as otherwise approved) after receiving such reference, then either Party may, within 28 days after this period has expired, give notice to the other Party of its dissatisfaction and intention to commence arbitration. |
|  | 46.6 | In either event, this notice of dissatisfaction shall state that it is given under this Sub-Clause, and shall set out the matter in dispute and the reason(s) for dissatisfaction. Except as stated in Clause 44 [Failure to Comply with Dispute Avoidance and Resolution Board's Decision] and Clause 50 [Expiry of Dispute Avoidance and Resolution Board's Appointment], neither Party shall be entitled to commence arbitration of a dispute unless a notice of dissatisfaction has been given in accordance with this Clause. |
|  | 46.7 | If the DARB has given its decision as to a matter in dispute to both Parties, and no notice of dissatisfaction has been given by either Party within 28 days after it received the DARB's decision, then the decision shall become final and binding upon both Parties. |
| 47. Amicable Settlement | 47.1 | Where notice of dissatisfaction has been given under Sub-Clause 46.4 above, both Parties shall attempt to settle the dispute amicably before the commencement of arbitration. However, unless both Parties agree otherwise, arbitration may be commenced on or after the |


|  |  | fifty-sixth day after the day on which a notice of dissatisfaction and intention to commence arbitration was given, even if no attempt at amicable settlement has been made. |
| :---: | :---: | :---: |
| 48. Arbitration | 48.1 | Unless indicated otherwise in the SCC, any dispute not settled amicably and in respect of which the DARB's decision (if any) has not become final and binding shall be finally settled by arbitration with proceedings conducted in accordance with the laws of the United Republic of Tanzania. |
|  | 48.2 | The arbitrators shall have full power to open up, review and revise any certificate, determination, instruction, opinion or valuation of the Project Manager, and any decision of the DARB, relevant to the dispute. Nothing shall disqualify representatives of the Parties and the Project Manager from being called as a witness and giving evidence before the arbitrators on any matter whatsoever relevant to the dispute. |
|  | 48.3 | Neither Party shall be limited in the proceedings before the arbitrators to the evidence or arguments previously put before the DARB to obtain its decision, or to the reasons for dissatisfaction given in its notice of dissatisfaction. Any decision of the DARB shall be admissible in evidence in the arbitration. |
|  | 48.4 | Arbitration may be commenced prior to or after completion of the Works. The obligations of the Parties, the Project Manager and the DARB shall not be altered by reason of any arbitration being conducted during the progress of the Works. |
| 49 Failure to Comply with Dispute Avoidance and Resolution Board's Decision | 49.1 | In the event that a Party fails to comply with a DARB decision which has become final and binding, then the other Party may, without prejudice to any other rights it may have, refer the failure itself to arbitration under Clause 48[Arbitration]. Clause 46 [Obtaining Dispute Avoidance and Resolution Board's Decision] and Clause 47 [Amicable Settlement] shall not apply to this reference. |
| 50. Expiry of Dispute Avoidance and Resolution Board's Appointment | 50.1 | If a dispute arises between the Parties in connection with, or arising out of, the Contract or the execution of the Works and there is no DARB in place, whether by reason of the expiry of the DARB's appointment or otherwise: <br> a) Clause 46 [Obtaining Dispute Avoidance and Resolution Board's Decision] and Clause 47 [Amicable Settlement] shall not apply, and <br> b) the dispute may be referred directly to arbitration under Clause 48 [Arbitration]. |

## APPENDIX A

## Environmental, Social, Health and Safety (ESHS) <br> Metrics for Progress Reports

[Note to Employer: the following metrics may be amended to reflect the specifics of the Contract. The Employer shall ensure that the metrics provided are appropriate for the Works and impacts/key issues identified in the environmental and social assessment]
Metrics for regular reporting:
a) environmental incidents or non-compliances with contract requirements, including contamination, pollution or damage to ground or water supplies;
b) health and safety incidents, accidents, injuries that require treatment and all fatalities;
c) interactions with regulators: identify agency, dates, subjects, outcomes (report the negative if none);
d) status of all permits and agreements:
i). work permits: number required, number received, actions taken for those not received;
ii). status of permits and consents:

- list areas/facilities with permits required (quarries, asphalt \& batch plants), dates of application, dates issued (actions to follow up if not issued), dates submitted to resident engineer (or equivalent), status of area (waiting for permits, working, abandoned without reclamation, decommissioning plan being implemented, etc.);
- list areas with landowner agreements required (borrow and spoil areas, camp sites), dates of agreements, dates submitted to resident engineer (or equivalent);
- identify major activities undertaken in each area in the reporting period and highlights of environmental and social protection (land clearing, boundary marking, topsoil salvage, traffic management, decommissioning planning, decommissioning implementation);
- for quarries: status of relocation and compensation (completed, or details of activities and current status in the reporting period).
e) health and safety supervision:
i). safety officer: number days worked, number of full inspections \& partial inspections, reports to construction/project management;
ii). number of workers, work hours, metric of PPE use (percentage of workers with full personal protection equipment (PPE), partial, etc.), worker violations observed (by type of violation, PPE or otherwise), warnings given, repeat warnings given, follow-up actions taken (if any);
f) worker accommodations:
i). number of expats housed in accommodations, number of locals;
ii). date of last inspection, and highlights of inspection including status of accommodations' compliance with national and local law and good practice, including sanitation, space, etc.;
iii). actions taken to recommend/require improved conditions, or to improve conditions.
g) Health services: provider of health services, information and/or training, location of clinic, number of non-safety disease or illness treatments and diagnoses (no names to be provided);
h) gender (for expats and locals separately): number of female workers, percentage of workforce, gender issues raised and dealt with (cross-reference grievances or other sections as needed);
i) training:
i). number of new workers, number receiving induction training, dates of induction training;
ii). number and dates of toolbox talks, number of workers receiving Occupational Health and Safety (OHS), environmental and social training;
iii). number and dates of communicable diseases (including STDs) sensitization and/or training, no. workers receiving training (in the reporting period and in the past); same questions for gender sensitization, flag person training.
iv). number and date of SEA and SH prevention sensitization and/or training events, including number of workers receiving training on Code of Conduct for Contractor's Personnel (in the reporting period and in the past), etc.
j) environmental and social supervision:
i) environmentalist: days worked, areas inspected and numbers of inspections of each (road section, work camp, accommodations, quarries, borrow areas, spoil areas, swamps, forest crossings, etc.), highlights of activities/findings (including violations of environmental and/or social best practices, actions taken), reports to environmental and/or social specialist/construction/site management;
ii) sociologist: days worked, number of partial and full site inspections (by area: road section, work camp, accommodations, quarries, borrow areas, spoil areas, clinic, HIV/AIDS center, community centers, etc.), highlights of activities (including violations of environmental and/or social requirements observed, actions taken), reports to environmental and/or social specialist/construction/site management; and
iii) community liaison person(s): days worked (hours community center open), number of people met, highlights of activities (issues raised, etc.), reports to environmental and/or social specialist/construction/site management.
k) Grievances: list new grievances (e.g. number of allegations of SEA and SH) received in the reporting period and number of unresolved past grievances by date received, complainant's age and sex, how received, to whom referred to for action, resolution and date (if completed), data resolution reported to complainant, any required followup (Cross-reference other sections as needed.
i. Worker grievances;
ii. Community grievances
I) Traffic, road safety and vehicles/equipment:
i) traffic and road safety incidents and accidents involving project vehicles \& equipment: provide date, location, damage, cause, follow-up;
ii) traffic and road safety incidents and accidents involving non-project vehicles or property (also reported under immediate metrics): provide date, location, damage, cause, follow-up;
iii) overall condition of vehicles/equipment (subjective judgment by environmentalist); non-routine repairs and maintenance needed to improve safety and/or environmental performance (to control smoke, etc.).
m) Environmental mitigations and issues (what has been done):
i) dust: number of working bowsers, number of waterings/day, number of complaints, warnings given by environmentalist, actions taken to resolve; highlights of quarry dust control (covers, sprays, operational status); \% of rock/spoil lorries with covers, actions taken for uncovered vehicles;
ii) erosion control: controls implemented by location, status of water crossings, environmentalist inspections and results, actions taken to resolve issues, emergency repairs needed to control erosion/sedimentation;
iii) quarries, borrow areas, spoil areas, asphalt plants, batch plants: identify major activities undertaken in the reporting period at each, and highlights of environmental and social protection: land clearing, boundary marking, topsoil salvage, traffic management, decommissioning planning, decommissioning implementation;
iv) blasting: number of blasts (and locations), status of implementation of blasting plan (including notices, evacuations, etc.), incidents of off-site damage or complaints (cross-reference other sections as needed);
v) spill cleanups, if any: material spilled, location, amount, actions taken, material disposal (report all spills that result in water or soil contamination;
vi) waste management: types and quantities generated and managed, including amount taken offsite (and by whom) or reused/recycled/disposed on-site;
vii) details of tree plantings and other mitigations required undertaken in the reporting period;
viii) details of water and swamp protection mitigations required undertaken in the reporting period.
n) compliance:
i) compliance status for conditions of all relevant consents/permits, for the Work, including quarries, etc.): statement of compliance or listing of issues and actions taken (or to be taken) to reach compliance;
ii) compliance status of C-ESMP/ESIP requirements: statement of compliance or listing of issues and actions taken (or to be taken) to reach compliance
iii) compliance status of SEA and SH prevention and response action plan: statement of compliance or listing of issues and actions taken (or to be taken) to reach compliance
iv) compliance status of Health and Safety Management Plan re: statement of compliance or listing of issues and actions taken (or to be taken) to reach compliance
v) other unresolved issues from previous reporting periods related to environmental and social: continued violations, continued failure of equipment, continued lack of vehicle covers, spills not dealt with, continued compensation or blasting issues, etc. Cross-reference other sections as needed.


## APPENDIX B

## A General Conditions of Dispute Avoidance and Resolution Board Agreement

## 1. Definitions

2. General Provisions

Each "Dispute Avoidance and Resolution Board Agreement" is a tripartite agreement by and between:
(a) the "Employer";
(b) the "Contractor"; and
(c) the "Member" who is defined in the Dispute Avoidance and Resolution Board Agreement as being
i). the sole member of "Dispute Avoidance and Resolution Board" and, where this is the case, all references to the "Other Members" do not apply, or
ii). one of the three persons who are jointly called the "DARB" (or "Dispute Adjudication Panel") and, where this is the case, the other two persons are called the "Other Members."

The Employer and the Contractor have entered (or intend to enter) into a contract, which is called the "Contract" and is defined in the Dispute Avoidance and Resolution Board Agreement, which incorporates this Appendix. In the DARB Agreement, words and expressions which are not otherwise defined shall have the meanings assigned to them in the Contract.

Unless otherwise stated in the DARB Agreement, it shall take effect on the latest of the following dates:
(a) the Commencement Date defined in the Contract,
(b) when the Employer, the Contractor and the Member have each signed the DARB Agreement, or
(c) when the Employer, the Contractor and each of the Other Members (if any) have respectively each signed a Dispute Avoidance and Resolution Board agreement.

This employment of the Member is a personal appointment. At any time, the Member may give not less than 70 days' notice of resignation to the Employer and to the Contractor, and the Dispute Agreement shall terminate upon the expiry of this period.
3. Warranties The Member warrants and agrees that he/she is and shall be impartial and independent of the Employer, the Contractor and the Project Manager. The Member shall promptly disclose, to each of them and to the Other Members (if any), any fact or circumstance which might appear inconsistent with his/her warranty and agreement of impartiality and independence.

When appointing the Member, the Employer and the Contractor
relied upon the Member's representations that he/she is:
(a) experienced in the work which the Contractor is to carry out under the Contract,
(b) experienced in the interpretation of contract documentation, and
(c) fluent in the language for communications defined in the Contract.

## 4. General Obligations of the Member

The Member shall:
(a) have no interest financial or otherwise in the Employer, the Contractor or Project Manager, nor any financial interest in the Contract except for payment under the DARB Agreement;
(b) not previously have been employed as a consultant or otherwise by the Employer, the Contractor or the Project Manager, except in such circumstances as were disclosed in writing to the Employer and the Contractor before they signed the DARB Agreement;
(c) have disclosed in writing to the Employer, the Contractor and the Other Members (if any), before entering into the DARB Agreement and to his/her best knowledge and recollection, any professional or personal relationships with any director, officer or employee of the Employer, the Contractor or the Project Manager, and any previous involvement in the overall project of which the Contract forms part;
(d) not, for the duration of the DARB Agreement, be employed as a consultant or otherwise by the Employer, the Contractor or the Project Manager, except as may be agreed in writing by the Employer, the Contractor and the Other Members (if any);
(e) comply with the annexed procedural rules and with SubClause 20.4 of the Conditions of Contract;
(f) not give advice to the Employer, the Contractor, the Employer's Personnel or the Contractor's Personnel concerning the conduct of the Contract, other than in accordance with the annexed procedural rules;
(g) not while a Member enter into discussions or make any agreement with the Employer, the Contractor or the Project Manager regarding employment by any of them, whether as a consultant or otherwise, after ceasing to act under the DARB Agreement;
(h) ensure his/her availability for all site visits and hearings as are necessary;
(i) become conversant with the Contract and with the progress of the Works (and of any other parts of the project of which the Contract forms part) by studying all documents received which shall be maintained in a current working file;
(j) treat the details of the Contract and all the DARB's activities and hearings as private and confidential, and not publish or disclose them without the prior written consent of the Employer, the Contractor and the Other Members (if any); and
(k) be available to give advice and opinions, on any matter relevant to the Contract when requested by both the Employer and the Contractor, subject to the agreement of the Other Members (if any).

## 5. General Obligations of the Employer and the Contractor

6. Payment

The Employer, the Contractor, the Employer's Personnel and the Contractor's Personnel shall not request advice from or consultation with the Member regarding the Contract, otherwise than in the normal course of the DARB's activities under the Contract and the DARB Agreement. The Employer and the Contractor shall be responsible for compliance with this provision, by the Employer's Personnel and the Contractor's Personnel respectively.

The Employer and the Contractor undertake to each other and to the Member that the Member shall not, except as otherwise agreed in writing by the Employer, the Contractor, the Member and the Other Members (if any):
(a) be appointed as an arbitrator in any arbitration under the Contract;
(b) be called as a witness to give evidence concerning any dispute before arbitrator(s) appointed for any arbitration under the Contract; or
(c) be liable for any claims for anything done or omitted in the discharge or purported discharge of the Member's functions, unless the act or omission is shown to have been in bad faith.

The Employer and the Contractor hereby jointly and severally indemnify and hold the Member harmless against and from claims from which he is relieved from liability under the preceding paragraph.

Whenever the Employer or the Contractor refers a dispute to the DARB under Sub-Clause 20.4 of the Conditions of Contract, which will require the Member to make a site visit and attend a hearing, the Employer or the Contractor shall provide appropriate security for a sum equivalent to the reasonable expenses to be incurred by the Member. No account shall be taken of any other payments due or paid to the Member.

The Member shall be paid as follows, in the currency named in the DARB Agreement:
(a) a retainer fee per calendar month, which shall be considered as payment in full for:
(i) being available on 28 days' notice for all site visits and hearings;
(ii) becoming and remaining conversant with all project developments and maintaining relevant files;
(iii) all office and overhead expenses including secretarial services, photocopying and office supplies incurred in connection with his duties; and
(iv) all services performed hereunder except those referred to in sub-paragraphs (b) and (c) of this Clause.

The retainer fee shall be paid with effect from the last day of the calendar month in which the Adjudication Panel Board Agreement becomes effective; until the last day of the calendar month in which the Taking-Over Certificate is issued for the whole of the Works.

With effect from the first day of the calendar month following the month in which the Taking-Over Certificate is issued for the whole of the Works, the retainer fee shall be reduced by one third. This reduced fee shall be paid until the first day of the calendar month in which the Member resigns or the DARB Agreement is otherwise terminated.
(b) a daily fee which shall be considered as payment in full for:
(i) each day or part of a day up to a maximum of two days' travel time in each direction for the journey between the Member's home and the site, or another location of a meeting with the Other Members (if any);
(ii) each working day on Site visits, hearings or preparing decisions; and
(iii) each day spent reading submissions in preparation for a hearing.
(c) all reasonable expenses including necessary travel expenses (air fare in less than first class, hotel and subsistence and other direct travel expenses) incurred in connection with the Member's duties, as well as the cost of telephone calls, courier charges, faxes and telexes: a receipt shall be required for each item in excess of five percent of the daily fee referred to in sub-paragraph (b) of this Clause;
(d) any taxes properly levied in the Country on payments made to the Member (unless a national or permanent resident of the Country) under this Clause 6.

The retainer and daily fees shall be as specified in the DARB Agreement. Unless it specifies otherwise, these fees shall remain fixed for the first 24 calendar months, and shall thereafter be adjusted by agreement between the Employer, the Contractor and the Member, at each anniversary of the date on which the DARB Agreement became effective.

If the parties fail to agree on the retainer fee or the daily fee, the appointing entity or official named in the SCC shall determine the amount of the fees to be used.

The Member shall submit invoices for payment of the monthly retainer and air fares quarterly in advance. Invoices for other expenses and for daily fees shall be submitted following the conclusion of a site visit or hearing. All invoices shall be accompanied by a brief description of activities performed during the relevant period and shall be addressed to the Contractor.

The Contractor shall pay each of the Member's invoices in full within 56 calendar days after receiving each invoice and shall apply to the Employer (in the Statements under the Contract) for reimbursement of one-half of the amounts of these invoices. The Employer shall then pay the Contractor in accordance with the Contract.

If the Contractor fails to pay to the Member the amount to which he/she is entitled under the DARB Agreement, the Employer shall pay the amount due to the Member and any other amount which may be required to maintain the operation of the DARB; and without prejudice to the Employer's rights or remedies. In addition to all other rights arising from this default, the Employer shall be entitled to reimbursement of all sums paid in excess of one-half of these payments, plus all costs of recovering these sums and financing charges calculated at the rate specified in Sub-Clause 11.3 of the Conditions of Contract.

If the Member does not receive payment of the amount due within 70 days after submitting a valid invoice, the Member may (i) suspend his/her services (without notice) until the payment is received, and/or (ii) resign his/her appointment by giving notice under Clause 7.
7. Termination At any time: (i) the Employer and the Contractor may jointly terminate the DARB Agreement by giving 42 days' notice to the Member; or (ii) the Member may resign as provided for in Clause 2.

If the Member fails to comply with the DARB Agreement, the Employer and the Contractor may, without prejudice to their other rights, terminate it by notice to the Member. The notice shall take effect when received by the Member.

If the Employer or the Contractor fails to comply with the DARB Agreement, the Member may, without prejudice to his other rights, terminate it by notice to the Employer and the Contractor. The notice shall take effect when received by them both.

Any such notice, resignation and termination shall be final and binding on the Employer, the Contractor and the Member. However, a notice by the Employer or the Contractor, but not by both, shall be of no effect.

## 8. Default of the Member

If the Member fails to comply with any of his obligations under Clause 4 (a) - (d) above, he shall not be entitled to any fees or expenses hereunder and shall, without prejudice to their other rights, reimburse each of the Employer and the Contractor for any fees and expenses received by the Member and the Other Members (if any), for proceedings or decisions (if any) of the DARB
which are rendered void or ineffective by the said failure to comply.
If the Member fails to comply with any of his obligations under Clause 4 (e) - (k) above, he shall not be entitled to any fees or expenses hereunder from the date and to the extent of the noncompliance and shall, without prejudice to their other rights, reimburse each of the Employer and the Contractor for any fees and expenses already received by the Member, for proceedings or decisions (if any) of the DARB which are rendered void or ineffective by the said failure to comply.
9. Disputes Any dispute or claim arising out of or in connection with this DARB Agreement, or the breach, termination or invalidity thereof, shall be finally settled by Arbitration.

## PROCEDURAL RULES

Unless otherwise agreed by the Employer and the Contractor, the DARB shall visit the site at intervals of not more than 140 days, including times of critical construction events, at the request of either the Employer or the Contractor. Unless otherwise agreed by the Employer, the Contractor and the DARB, the period between consecutive visits shall not be less than 70 days, except as required to convene a hearing as described below.

The timing of and agenda for each site visit shall be as agreed jointly by the DARB, the Employer and the Contractor, or in the absence of agreement, shall be decided by the DARB. The purpose of site visits is to enable the DARB to become and remain acquainted with the progress of the Works and of any actual or potential problems or claims, and, as far as reasonable, to endeavour to prevent potential problems or claims from becoming disputes.

Site visits shall be attended by the Employer, the Contractor and the Project Manager and shall be co-ordinated by the Employer in co-operation with the Contractor. The Employer shall ensure the provision of appropriate conference facilities and secretarial and copying services. At the conclusion of each site visit and before leaving the site, the DARB shall prepare a report on its activities during the visit and shall send copies to the Employer and the Contractor.

The Employer and the Contractor shall furnish to the DARB one copy of all documents which the DARB may request, including Contract documents, progress reports, variation instructions, certificates and other documents pertinent to the performance of the Contract. All communications between the DARB and the Employer or the Contractor shall be copied to the other Party. If the DARB comprises three persons, the Employer and the Contractor shall send copies of these requested documents and these communications to each of these persons.

If any dispute is referred to the DARB in accordance with Sub-Clause 20.4 of the Conditions of Contract, the DARB shall proceed in accordance with Sub-Clause 20.4 and these Rules. Subject to the time allowed to give notice of a decision and other relevant factors, the DARB shall:
(a) act fairly and impartially as between the Employer and the Contractor, giving each of them a reasonable opportunity of putting his case and responding to the other's case, and
(b) adopt procedures suitable to the dispute, avoiding unnecessary delay or expense.

The DARB may conduct a hearing on the dispute, in which event it will decide on the date and place for the hearing and may request that written documentation and arguments from the Employer and the Contractor be presented to it prior to or at the hearing.

Except as otherwise agreed in writing by the Employer and the Contractor, the DARB shall have power to adopt an inquisitorial procedure, to refuse admission to hearings or audience at hearings to any persons other than representatives of the Employer, the Contractor and the Project Manager, and to proceed in the absence of any party who the DARB is satisfied received notice of the hearing; but shall have discretion to decide whether and to what extent this power may be exercised.

The Employer and the Contractor empower the DARB, among other things, to:
(a) establish the procedure to be applied in deciding a dispute,
(b) decide upon the DARB's own jurisdiction, and as to the scope of any dispute referred to it,
(c) conduct any hearing as it thinks fit, not being bound by any rules or procedures other than those contained in the Contract and these Rules,
(d) take the initiative in ascertaining the facts and matters required for a decision,
(e) make use of its own specialist knowledge, if any,
(f) decide upon the payment of financing charges in accordance with the Contract,
(g) decide upon any provisional relief such as interim or conservatory measures, and
(h) open up, review and revise any certificate, decision, determination, instruction, opinion or valuation of the Project Manager, relevant to the dispute.

The DARB shall not express any opinions during any hearing concerning the merits of any arguments advanced by the Parties. Thereafter, the DARB shall make and give its decision in accordance with Sub-Clause 20.4, or as otherwise agreed by the Employer and the Contractor in writing. If the DARB comprises three persons:
(a) it shall convene in private after a hearing, in order to have discussions and prepare its decision;
(b) it shall endeavour to reach a unanimous decision: if this proves impossible the applicable decision shall be made by a majority of the Members, who may require the minority Member to prepare a written report for submission to the Employer and the Contractor; and
(c) if a Member fails to attend a meeting or hearing, or to fulfil any required function, the other two Members may nevertheless proceed to make a decision, unless:
(i) either the Employer or the Contractor does not agree that they do so, or
(ii) the absent Member is the chairman and he/she instructs the other Members not to make a decision.

